SCHOOL DISTRICT OF THE BOROUGH OF WOOD-RIDGE COUNTY OF BERGEN, NEW JERSEY COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2014

# School District of

# **WOOD-RIDGE**

WOOD-RIDGE BOARD OF EDUCATION Wood-Ridge, New Jersey

Comprehensive Annual Financial Report Year Ended June 30, 2014

# Comprehensive Annual Financial Report

of the

# WOOD-RIDGE BOARD OF EDUCATION Wood-Ridge, New Jersey

Year Ended June 30, 2014

Prepared by

Thomas J. Perez Board Secretary/Business Administrator

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INTRODUCTORY SECTION

### WOOD-RIDGE PUBLIC SCHOOLS 540 WINDSOR ROAD WOOD-RIDGE, NEW JERSEY, 07075

Joseph C. Luongo, Interim Chief School Administrator 201-933-6777 jluongo@wood-ridgeschools.org

October 23, 2014

#### Dear Board Members:

The Comprehensive Annual Financial Report of the Wood-Ridge School District for the fiscal year ended June 30, 2014 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Wood-Ridge Board of Education.

To the best of my knowledge and belief, the data presented in the report is accurate in all material respects and is reported in a manner designed to present fairly the basic financial statements and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of the principal officials. The financial section includes the independent Auditor's report, management discussion and analysis, the basic financial statements and notes. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with provisions of the Single Audi Act Amendments of 1996, and the US Office of Management and Budget Circular A-133, "Audits of State and Local Governments," and the State Treasury Circular Letter Payments." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

#### 1. REPORTING ENTITY:

The Wood-Ridge School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No.3 All funds of the District are included in this report. The Wood-Ridge Board of Education and all its schools constitute the District's reporting entity.

The district provides a full range of educational services appropriate to grade levels Kindergarten through grade 12. These include special education for children with disabilities. The District completed the 2013-2014 fiscal year with an enrollment of 1147 students, an increase of 0.003% students over the previous year's enrollment. The following details the changes in the student enrollment over the last eleven years.

<u>Fiscal Year</u>	Enrollment	% Change from Previous Year
2013-2014	1147	0.00%
2012-2013	1143	-1.90%
2011-2012	1165	0.00%

2010-2011	1163	0.69%
2009-2010	1155	-2.12%
2008-2009	1180	2.43%
2007-2008	1152	1.93%
2006-2007	1130	0.00%
2005-2006	1132	4.62%
2004-2005	1082	4.54%

#### 2. ECONOMIC CONDITION AND OUTLOOK:

The Wood-Ridge area is experiencing normal growth and expansion consistent with surrounding areas. The student population has increased by 0.003% from the previous year. The state unemployment rate for 2014 is reported at 6.6%, (6.1% June 2014 national average) as reported in the US Bureau of Labor Statistics for 2014.

#### 3. MAJOR INITIATIVES:

- September 2013 the Wood-Ridge Intermediate School and the John H. Bischoff Memorial Gymnasium are opened.
- The Catherine E. Doyle School was reconfigured beginning in September 2013 as a Pre-K − 3 building after serving as a K-5 building in recent years.
- The Catherine E. Doyle School offered a Pre-Kindergarten classroom for the first time in school district history. A collaborative effort between the Wood-Ridge School District and the South Bergen Jointure Commission resulted in the offering of an integrated Pre-K classroom that served 18 students ages 3-4.
- "Tools of the Mind" program progressed to the second year of implementation in the Kindergarten classrooms.
- All students participated in District Interim Assessments, online, via the use of Renaissance Learning STAR Assessments. Students were assessed at least three times during the year, English/Language Arts Literacy and Mathematics.
- New Social Studies textbook series in grades K-3.
- Third grade students participated in the 2014 Field Test for PARCC (English/Language Arts).
- Staff members in grades 1-3 participated in professional development related to implementation of Teachers College Readers Workshop curricular strategies.
- The 3<sup>nd</sup> Annual HSPA PREP PROGRAM was held 11<sup>th</sup> grade students. HSPA passing rates were recorded as the highest percentages obtained in 8 years by W-RHS 11<sup>th</sup> grade students for Language Arts Literacy and Mathematics.
- Think Through Math (TTM), Acellus, Khan Academy, Science Gizmos, Math Gizmos and Voice Threads were incorporated as supplemental technology tools.

- Alternative High School Assessment (AHSA) appeals were filed with the NJ Department of Education. For the 3rd consecutive year our appeals were granted based upon extensive student portfolios demonstrating students' knowledge, skills and proficiency in the required content areas.
- All students who entered the 12<sup>th</sup> grade in September 2013 and remained with our school were graduates in June 2014. This is the 3rd consecutive year wherein 100% of the students were eligible to receive a high school diploma.
- Early college options afforded W-RHS students expanded in course offerings through Fairleigh Dickinson University's Middle College Program and Felician College's Collegiate Academy. Through both there were 246 student seats in college credit bearing courses.
- The Third Annual Alumni Day was held. The program bring back alumni to speak to W-RHS students and provide advice on life after high school.
- The Annual College Fair was expanded bringing in more college admission counselors than in previous years. Nearly 45 post-secondary institutions were represented, affording 11<sup>th</sup> and 12<sup>th</sup> grade students options to make personalized connections with admission representatives.

#### 4. INTERNAL ACCOUNTING CONTROLS:

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived; and 2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. The internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

#### 5 BUDGETARY CONTROLS:

In addition to internal accounting controls the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements, accounted for in the capital projects fund.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriation of fund balance in the subsequent year. These amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2014.

#### 6 CASH MANAGEMENT:

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements". The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires Governmental Units to deposit public funds online in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

#### 7 RISK MANAGEMENT:

The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

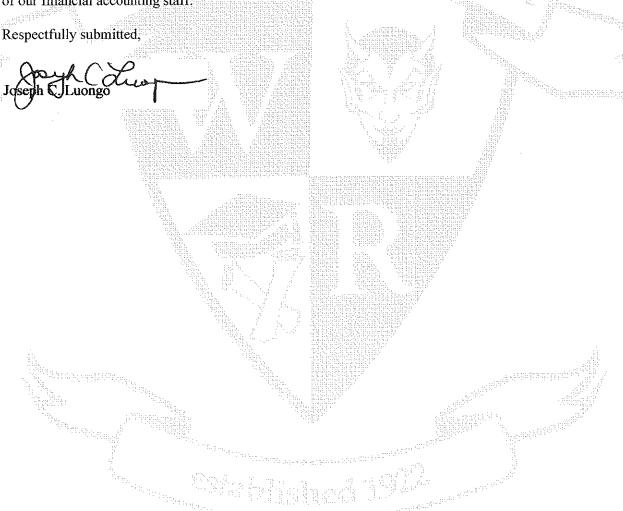
#### 8 OTHER INFORMATION:

- A) Independent Audit: state statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Ferraioli, Wielkotz, Cerullo and Cuva, P.A., was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act, Amendments of 1996 and the related OMB Circular A-133, Revised, and State Office of Management and Budget Circular Letter 04-04. The auditor's report on the basic financial statements and specific required supplemental information is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.
- B) Awards: The school district is extremely proud of its students, who achieve levels of distinction in academics, athletics, and service. Following are areas in which Wood-Ridge students excelled during the 2013-2014 school year:
  - 47% of the 84 third graders participating in the 2014 NJ ASK Math assessment received a
    rating of Advanced Proficiency. 11 of the 84 students received "perfect" scores of 300 on
    the 2014 NJ ASK Math assessment.
  - 76.2% of all third grade students participating in the 2014 NJ ASK ELA assessment received a rating of Proficiency. This overall rating of proficiency is the highest rating achieved by the third grade on the NJ ASK in seven years.
  - District received the SAIF Safety Incentive Program Award for the fourth consecutive year.
     The district's insurance premium is reduced in the school year following the acknowledgement of the award.
  - The Class of 2014 was offered approximately \$3million in state and private scholarships.
  - The Class of 2014 accepted nearly \$1.3 million in scholarships and grants from colleges and universities of higher education over the course of the next four years.

- For the third consecutive year, one student received a distinguishing award from Teterboro Airport for an intention to pursue aviation/aerospace career. Receipt of such reinforces our school's efforts to further STEM course electives.
- The W-RHS Robotics Team competed in the state recognized Panasonic Creative Design Challenge. This team, consisting of three students, successfully competed through preliminary rounds and qualified for the 2013 Finals Challenge.
- The 1<sup>st</sup> NJASK PREP PROGRAM was implemented. The 8<sup>th</sup> grade NJ ASK Proficient scores increased by nearly 22%.

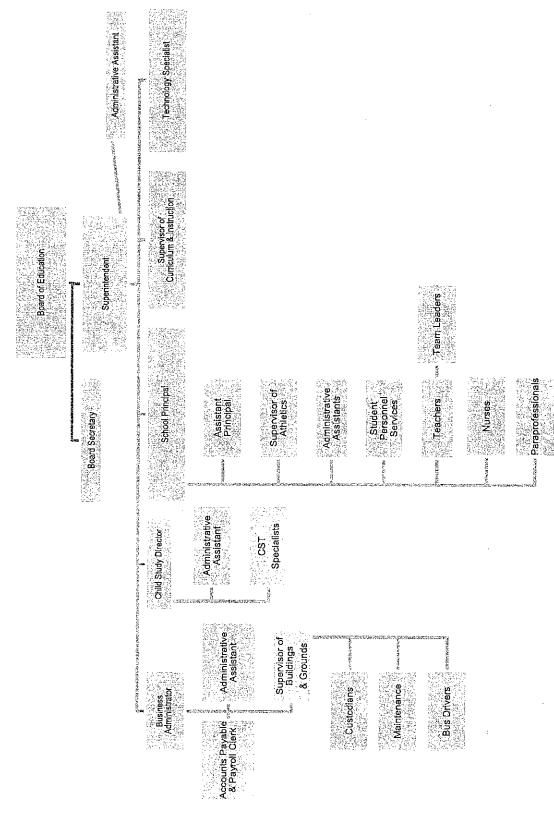
#### 9. ACKNOWLEDGEMENTS:

We would like to express our appreciation to the members of the Wood-Ridge Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial accounting staff.



"HOME OF THE BLUE DEVILS"

# Wood-Ridge School District Organizational Chart 2013-2014



# WOOD-RIDGE BOARD OF EDUCATION WOOD-RIDGE, NEW JERSEY

#### ROSTER OF OFFICALS JUNE 30, 2014

#### MEMBERS OF THE BOARD OF EDUCATION

	Term Expires
Albert Nieves, President	2015
Robert Valenti, Vice President	2014
Joseph Biamonte, Jr.	2016
Robert Talamini	2015
Christopher Garvin	2016
Shiela King (Moonachie Representa	ntive)

#### OTHER OFFICIALS

Joseph Luongo, Interim Superintendent Thomas J. Perez, Business Administrator/Board Secretary

#### WOOD-RIDGE BOARD OF EDUCATION CONSULTANTS AND ADVISORS JUNE 30, 2014

#### ARCHITECT

DiCara and Rubino Architects 30 Galesi Drive – West Wing Wayne, NJ 07470

#### **AUDIT FIRM**

Ferraioli, Wielkotz, Cerullo and Cuva, P.A. 401 Wanaque Avenue Pompton Lakes, NJ 07422

#### **ATTORNEY**

Michael J. Gross Kenney, Gross, Kovats and Parton The Courts at Red Bank 130 Maple Avenue – Building 8 P.O. Box 8610 Red Bank, NJ 07701

#### OFFICIAL DEPOSITORY

Capital One Bank, NA 74 Park Avenue Rutherford, NJ 07070

#### ESCROW ACCOUNT/SCHOLARSHIP FUNDS

TD Bank 109 Boulevard Hasbrouck Heights, NJ 07604

#### INSURANCE

Polaris/Galaxy LLC, Insurance Broker 777 Terrace Ave. Hasbrouck Heights, NJ 07604

Brown & Brown 80 Lambert Lane Suite 140 Lambertville, NJ 08530 FINANCIAL SECTION

#### Ferraioli, Wielkotz, Cerullo & Cuva, P.A.

Charles J. Ferraioli, Jr., MBA, CPA, RMA Steven D. Wielkotz, CPA, RMA James J. Cerulio, CPA, RMA Paul J. Cuva, CPA, RMA Thomas M. Ferry, CPA, RMA Certified Public Accountants 401 Wanaque Avenue Pompton Lakes, New Jersey 07442 973-835-7900 Fax 973-835-6631 Newton Office 100B Main Street Newton, N.J. 07860 973-579-3212 Fax 973-579-7128

#### INDEPENDENT AUDITOR'S REPORT

Honorable President and Members of the Board of Education Borough of Wood-Ridge School District County of Bergen, New Jersey

#### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Education of the Borough of Wood-Ridge School District, in the County of Bergen, State of New Jersey, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.



Honorable President and Members of the Board of Education Page 2.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Wood-Ridge Board of Education, in the County of Bergen, State of New Jersey, as of June 30, 2014, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Budgetary Comparison Information, identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.



Honorable President and Members of the Board of Education Page 3.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough of Wood-Ridge Board of Education's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and the schedule of expenditures of state financial assistance as required by NJ OMB 04-04 and the statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and the schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations,* and the schedule of expenditures of state financial assistance as required by NJ OMB 04-04 are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements, and schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations,* and the schedule of expenditures of state financial assistance as required by NJ OMB 04-04 are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical data section has not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 23, 2014 on our consideration of the Borough of Wood-Ridge Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to



Honorable President and Members of the Board of Education Page 4.

describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Borough of Wood-Ridge Board of Education's internal control over financial reporting and compliance.

Steven D. Wielkotz, C.P.A.

Licensed Public School Accountant

fauli, N. J. Caller Cher. P.A.

No. 816

FERRAIOLI, WIELKOTZ, CERULLO & CUVA, P.A.

Certified Public Accountants Pompton Lakes, New Jersey

October 23, 2014



# REQUIRED SUPPLEMENTARY INFORMATION - PART I

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED

The discussion and analysis of the Borough of Wood-Ridge Board of Education's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2014. The intent of this discussion and analysis is to look at the District's financial performance as a whole and should not be interpreted as a replacement for the audit which consists of the financial statements and other supplemental information that presents all the District's revenues and expenditures by program for the General Fund, Special Revenue Fund, Capital Projects Fund, Debt Service and Enterprise Fund.

#### **FINANCIAL HIGHLIGHTS**

- In total, net position increased \$1,665,560. Net position of governmental activities increased by \$1,663,559 while net position of business-type activities increased by \$2,001.
- General revenues accounted for \$21,514,553 in revenue or 97 percent of all District revenues. Program specific revenues in the form of charges for services and sales, grants and contributions accounted for \$714,476 or 3 percent of total revenues of \$22,229,029.
- The School District had \$20,563,469 in expenses related to governmental activities and business-type activities; only \$714,476 of these expenses were offset by program specific charges for services, grants or contributions. General revenues (primarily grants, entitlements and property taxes) of \$20,014,553 were adequate to provide for these programs.

#### **USING THIS ANNUAL REPORT**

This annual report consists of a series of financial statements and notes to those statements. The statements are organized so the reader can understand the District as a whole (district-wide statements), and then proceed to provide an increasingly detailed look at specified financial activities.

#### District-Wide Financial Statements

The statement of net position and statement of activities reports information about the District as a whole and about its activities in a manner that helps answer the question, "Is the District better or worse off as a result of the year's activities?" These statements include all assets and liabilities of the District using the accrual basis of accounting, similar to the accounting used by private sector corporations. All of the current year's revenues and expenses are taken into consideration regardless of when cash is received or paid.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED (CONTINUED)

#### USING THIS ANNUAL REPORT, (continued)

Both of the district-wide financial statements distinguish functions of the Borough of Wood-Ridge Board of Education that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*).

In the Statement of Net Position and the Statement of Activities, the District is divided into two distinct kinds of activities:

- Governmental Activities All of the School District's programs and services are reported here including instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.
- Business-type Activity This service is provided on a charge for goods and services basis to recover all the expenses of the goods or services provided. The Food Service Enterprise fund is reported as a business activity.

The two statements report the District's net position and changes in them. The change in net position can be utilized by a reader to assist in determining whether the District's financial health is improving or deteriorating. However, the reader should also consider non-financial factors such as property tax base, current New Jersey laws restricting revenue growth, student enrollment growth, facility conditions, required educational programs and other factors in determining the District's overall financial health.

#### Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Borough of Wood-Ridge Board of Education, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the District's funds can be divided into three categories: Governmental Funds, Proprietary Funds and Fiduciary Funds.

#### Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can be readily converted to cash.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the district-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities* (reported in the Statement of Net Position and the Statement of Activities).

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED (CONTINUED)

#### **USING THIS ANNUAL REPORT, (continued)**

The Borough of Wood-Ridge Board of Education maintains four individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental statement of revenues, expenditures and changes in fund balances for the general, special revenue, capital project and debt service funds, which are considered to be major funds.

The Borough of Wood-Ridge Board of Education adopts annual appropriated budgets for its governmental funds. A budgetary comparison statement has been provided for the general fund, special revenue fund and debt service fund to demonstrate compliance with their budgets.

#### **Proprietary Funds**

Proprietary funds use the accrual basis of accounting, the same as on the district-wide statements, therefore the statements will essentially match the business-type activities portion of the district-wide statements. The Borough of Wood-Ridge Board of Education uses proprietary funds to account for its food service program.

#### **Fiduciary Funds**

Fiduciary funds are used to account for resources held for the benefit of parties outside the District. These activities are excluded from the District's other financial statements because the assets cannot be utilized by the District to finance its operations.

#### Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning budgetary information for the District's major funds.

Our auditor has provided assurance in his independent auditor's report, located immediately preceding this Management's Discussion and Analysis, that the Basic Financial Statements are fairly stated. Varying degrees of assurance are being provided by the auditor regarding the Required Supplemental Information and the Supplemental Information identified above. A user of this report should read the independent auditor's report carefully to ascertain the level of assurance being provided for each of the other parts in the Financial Section.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED (CONTINUED)

#### **DISTRICT-WIDE FINANCIAL ANALYSIS**

The Statement of Net Position provides the perspective of the District as a whole. Net position may, over time, serve as a useful indicator of a government's financial position.

The District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets and the depreciation of capital assets.

The School District's net positions were \$6,492,536 at June 30, 2014 and \$6,326,976 at June 30, 2013. Restricted items of net positions are reported separately to show legal constraints that limit the School District's ability to use those items for day-to-day operations. Our analysis below focuses on the net position (Table 1) and change in net position (Table 2) of the School District.

Table 1
Net Position
June 30,

	Government	al Activities	Business-Ty	pe Activities	<u>To</u>	<u>otal</u>
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Assets						
Current and Other Assets	4,714,343	2,776,004	91,887	88,503	4,806,230	2,864,507
Capital Assets	8,822,324	9,105,016	25,718	22,849	8,848,042	9,127,865
Total Assets	13,536,667	11,881,020	117,605	111,352	13,654,272	11,992,372
<b>Deferred Outflows of Resources</b>						
Unamortized Loss on Sale of						
Refunding Bonds	140,714	281,427			140,714	<u>281,427</u>
Liabilities						
Other Liabilities	497,423	634,687	66,174	61,922	563,597	696,609
Noncurrent Liabilities	4,964,748	4,948,698			4,964,748	4,948,698
Total Liabilities	<u>5,462,171</u>	<u>5,583,385</u>	66,174	61,922	<u>5,528,345</u>	5,645,307
Deferred Inflows of Resources						
Unamortized Bond Premium	274,105	301,516			274,105	<u>301,516</u>
Net Position						
Net Investment in Capital Assets	4,097,324	4,070,016	25,718	22,849	4,123,042	4,092,865
Restricted	3,918,885	2,194,170			3,918,885	2,194,170
Unrestricted	_(75,104)	13,360	<u>25,713</u>	<u>26,581</u>	(49,391)	39,941
Total Net Position	<u>7,941,105</u>	<u>6,277,546</u>	<u>51,431</u>	<u>49,430</u>	<u>7,992,536</u>	<u>6,326,976</u>

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED (CONTINUED)

#### **DISTRICT-WIDE FINANCIAL ANALYSIS, (continued)**

Table 2 below shows the changes in net position for fiscal year 2014 compared to 2013.

# Table 2 Changes in Net Position Year Ended June 30,

	Governmen	tal Activities	Business-Type Activities		<u>Total</u>	
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Revenues						
Program Revenues:						
Charges for Services and						
Sales			291,439	294,123	291,439	294,123
Operating Grants and						
Contributions	320,050	356,575	102,987	92,617	423,037	449,192
General Revenues:						
Taxes:						
Property Taxes, Levied for						
General Purposes	15,141,775	14,111,839			15,141,775	14,111,839
Property Taxes, Levied for						
Debt Services	144,562	205,103			144,562	205,103
Federal and State Aid not						
Restricted	2,215,210	2,283,506			2,215,210	2,283,506
Rents and Royalties	251,368				251,368	
Sale of Property	2,500,000				2,500,000	
Investment Earnings	126	1,572			126	1,572
Tuition Received	1,164,499	1,249,073			1,164,499	1,249,073
Prior Year Prepaids Realized				9,672		9,672
Operating Subsidy Received from						
Moonachie Board of Education				13,744		13,744
Miscellaneous Income	97,013	202,054			97,013	202,054
Other Financing Sources (Uses):						
Recovery for Repair of Impaired						
Capital Assets - Super Storm						
Sandy		335,586				335,586
Proceeds Received from Refunding						
Bond Sale - Close out of Escrow	<del> </del>	14,974	***************************************			14,974
Total Revenues and Transfers	21,834,603	18,760,282	<u>394,426</u>	410,156	22,229,029	19,170,438

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED (CONTINUED)

#### **DISTRICT-WIDE FINANCIAL ANALYSIS**, (continued)

	Governmenta	al Activities	Business-Type Activities		<u>Total</u>	
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	2013
Functions/Program Expenses						
Instruction:						
Regular	6,461,498	6,004,438			6,461,498	6,004,438
Special Education	1,242,104	1,013,724			1,242,104	1,013,724
Other Special Education	103,926	247,303			103,926	247,303
Other Instruction	433,351	447,251			433,351	447,251
Support Services:						
Tuition	3,295,406	2,872,922			3,295,406	2,872,922
Student & Instruction						
Related Services	2,204,080	1,986,337			2,204,080	1,986,337
School Administrative						
Services	986,951	1,012,327			986,951	1,012,327
General Administrative						
Services	614,242	503,476			614,242	503,476
Central Administration	363,566	352,975			363,566	352,975
Administrative Information						
Technology	165,977	154,031			165,977	154,031
Plant Operations and Maintenance						
Maintenance	1,666,628	1,574,683			1,666,628	1,574,683
Pupil Transportation	609,472	569,410			609,472	569,410
Unallocated Benefits	1,427,267	1,568,004			1,427,267	1,568,004
Transfer of Funds to Charter Schools	62,473	36,897			62,473	36,897
Debt Service:						
Interest and Other Charges	117,167	148,533			117,167	148,533
Unallocated Depreciation	246,648	242,936			246,648	242,936
Capital Outlay - Nondepreciable	29,575	37,333			29,575	37,333
Amortization of Loss on Sale						
of Bonds	140,713				140,713	
Bond Issuance Costs		72,500				72,500
Food Service			<u>392,425</u>	<u>415,251</u>	392,425	415,251
Total Expenses and Transfers	20,171,044	18,845,080	<u>392,425</u>	<u>415,251</u>	20,563,469	19,260,331
Increase or (Decrease) in						
Net Position	<u>1.663,559</u>	(84,798)	<u>2,001</u>	(5,095)	1,665,560	(89,893)

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED (CONTINUED)

#### **DISTRICT-WIDE FINANCIAL ANALYSIS, (continued)**

#### Governmental and Business- Activities

As reported in the Statement of Activities the cost of all of our governmental and business-type activities this year was \$20,563,469. However, the amount that our taxpayers ultimately financed for these activities through School District taxes was only \$15,286,337 because some of the cost was paid by those who benefited from the programs \$291,439, by other governments and organizations who subsidized certain programs with grants and contributions of \$423,037, by tuition revenue of \$1,164,499, by rent and royalties revenue of \$251,368, by proceeds from the sale of property of \$2,500,000, by miscellaneous sources of \$97,139 and by unrestricted federal and state aid of \$2,215,210.

Revenues for the District's business-type activities (food service program) were comprised of charges for services and federal and state subsidy reimbursements. Significant financial results include the following:

- ✓ Food service expenses exceeded revenues by \$2,001.
- ✓ Charges for services provided totaled \$291,439. This represents amounts paid by consumers for daily food services.
- ✓ Federal and state reimbursement for meals served, including payments for free and reduced priced lunches, and donated commodities was \$102,987.

#### MAJOR GOVERNMENTAL FUNDS BUDGETING AND OPERATING HIGHLIGHTS

The School District's budgets are prepared according to New Jersey law, and are based on accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The most significant budgeted funds are the general fund and the special revenue fund.

During the fiscal year ended June 30, 2014, the School District amended the budgets of these major governmental funds several times. Revisions in the budget were made to recognize revenues that were not anticipated and to prevent over-expenditures in specific line item accounts. Several of these revisions bear notation:

- TPAF, which is the state's contribution to the pension fund, is neither a revenue item nor an expenditures item to the district but is required to be reflected in the financial statements.
- The special revenue fund was increased by \$49,501 for increases in federal and state grant awards.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED (CONTINUED)

#### General Fund

The general fund actual revenue was \$21,359,083. That amount is \$3,737,623 above the final amended budget of \$17,621,460. The variance between the actual revenues and final budget was the result of non-budgeted on-behalf payments of \$1,218,500 for TPAF social security reimbursements and on-behalf pension payments and \$2,519,123 of miscellaneous anticipated revenues and other state and federal aid.

The actual expenditures of the general fund were \$19,294,372 including transfers which is \$1,075,197 above the final amended budget of \$18,219,188. The variance between the actual expenditures and final budget was due to non-budget on-behalf TPAF social security and pension payments of \$1,218,500 and \$143,303 of unexpended budgeted funds.

#### **Special Revenue Fund**

The special revenue fund actual revenue was \$320,050. That amount is above the original budget estimate of \$274,827 and below the final amended budget of \$324,328. The \$49,501 variance between the original and final budget was due to adjustments to the federal and state grant monies awarded to the District after the original budget was approved. The \$4,278 variance between the final amended budget and the June 30, 2014 actual results was due to the deferral of Federal and State grants received in the current fiscal year to be spent in the next fiscal year.

The actual expenditures of the special revenue fund were \$320,050, which is above the original budget of \$274,827 and below the final amended budget of \$324,328. The \$49,501 variance between the original and final budget was due to adjustments to the expenditures related to the additional grants awarded to the District after the original budget was approved. The \$4,278 variance between the final amended budget and the June 30, 2014 actual results was due to the anticipation of fully expending federal and state grant programs. Expenditures will be incurred in the next fiscal year.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED (CONTINUED)

#### CAPITAL ASSETS AND DEBT ADMINISTRATION

#### Capital Assets

At the end of fiscal year 2014 the School District had \$13,942,668 invested in sites, buildings and equipment. Of this amount, \$5,094,626 in depreciation has been taken over the years. We currently have a net book value of \$8,848,042. Table 3 shows fiscal year 2014 balances compared to 2013.

Table 3
Capital Assets at June 30,
(Net of Depreciation)

	Government Activities		Business-Type Activities		Total	
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Land Improvements Buildings and Building Improvements Furniture, Equipment and Vehicles	140,269 8,465,259 216,796	149,489 8,654,694 	<u>25,718</u>	<u>22,849</u>	140,269 8,465,259 <u>242,514</u>	149,489 8,654,694 323,682
	<u>8,822,324</u>	<u>9,105,016</u>	<u>25,718</u>	<u>22,849</u>	<u>8,848,042</u>	9,127,865

#### **Debt Administration**

At June 30, 2014, the District had \$4,964,748 of long-term debt. Of this amount, \$239,748 is for compensated absences and \$4,725,000 in school bonds payable.

<u>Table 4</u> Outstanding Serial Bonds at June 30,

	<u>2014</u>	<u>2013</u>
2005 School Bonds 2013 School Refunding Bonds	300,000 <u>4,425,000</u>	585,000 <u>4,450,000</u>
	<u>4,725,000</u>	<u>5,035,000</u>

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 UNAUDITED (CONTINUED)

#### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS**

The Wood-Ridge Intermediate School became operational during the 2013-2014 school year. The building houses students in grades 4 - 6. A lease agreement has been entered into with the Borough for use as a school.

The school district closed June 2014 with an enrollment of 1,147 students. This is an increase from last June's figure of 1,143 by 4 students. Demographic studies recently commissioned by the Board of Education projects an additional increase of students over the next five years based on live birth rates and inward migration patterns. Capacity to house students in the existing school buildings is lacking but will be alleviated to some degree with the opening of the Intermediate School.

The School District received State Aid in the amount of \$756,240 for the 2013-2014 school year which provided no increase over the 2012-2013 State Aid. State Aid for the 2014-2015 school year will increase to \$778,120. This is still below the \$1,082,024 in State Aid received for the 2009-2010 school year.

WREA members became subject to Tier 3 provisions of Chapter 78 regarding contributions toward their health care benefits. District administrators were subject to Tier 1 provisions of Chapter 78.

#### **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Wood-Ridge Board of Education's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to:

Thomas J. Perez School Business Administrator/Board Secretary Wood-Ridge Board of Education 540 Windsor Road Wood-Ridge, NJ 07075 BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

#### WOOD-RIDGE BOARD OF EDUCATION Statement of Net Position June 30, 2014

ASSETS         481,465         74,525         555,990           Receivables, net         3,094,770         14,706         3,109,476           Inventory         2,656         2,656           Restricted assets:         Toapital reserve account - cash         1,038,108         1,038,108           Emergency reserve account - cash         100,000         100,000           Capital assets.         38,822,324         25,718         8,848,042           Total Assets         13,536,667         117,605         13,654,272           DEFERRED OUTFLOWS OF RESOURCES           Unamortized loss on sale of refunding bonds         140,714         -         140,714           LIABILITIES           Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         330,000         330,000           Dube beyond one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         27		Governmental Activities	Business-type Activities	Total
Receivables, net         3,094,770         14,706         3,109,476           Inventory         2,656         2,656           Restricted assets:         3,108,108         1,038,108           Capital reserve account - cash         100,000         100,000           Capital assets:         3,822,324         25,718         8,848,042           Total Assets         13,536,667         117,605         13,654,272           DEFERRED OUTFLOWS OF RESOURCES           Unamortized loss on sale of refunding bonds         140,714         -         140,714           LIABILITIES           Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         330,000         330,000           Due beyond one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           Net POSITION         274,105         274,105           Net Investment in Capital As	ASSETS			
Inventory   2,656   2,656   Restricted assets:   Capital reserve account - cash   1,038,108   1,038,108   Emergency reserve account - cash   100,000   100,000   100,000   Capital assets:   Other capital assets, net   8,822,324   25,718   8,848,042   Total Assets   13,536,667   117,605   13,654,272   EFERRED OUTFLOWS OF RESOURCES   Unamortized loss on sale of refunding bonds   140,714   - 140,714   - 140,714   Total Assets   140,714   - 140,714   - 140,714   Total Assets   140,714   - 140,714   Total Assets   140,714   - 140,714   Total Assets   140,714   - 140,714   Total Assets   140,714   140,714	Cash and cash equivalents	481,465	74,525	555,990
Restricted assets:         I,038,108         1,038,108           Emergency reserve account - cash         100,000         100,000           Capital assets:         100,000         100,000           Capital assets:         38,822,324         25,718         8,848,042           Total Assets         13,536,667         117,605         13,654,272           DEFERRED OUTFLOWS OF RESOURCES           Unamortized loss on sale of refunding bonds         140,714         -         140,714           LIABILITIES           Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due beyond one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -         -           Capital Projects         3,105,789         3,105,789         3,105,7	<del>-</del>	3,094,770	14,706	3,109,476
Capital reserve account - cash         1,038,108         1,038,108           Emergency reserve account - cash         100,000         100,000           Capital assets:         8,822,324         25,718         8,848,042           Other capital assets, net         8,822,324         25,718         8,848,042           Total Assets         13,536,667         117,605         13,654,272           DEFERRED OUTFLOWS OF RESOURCES           Unamortized loss on sale of refunding bonds         140,714         -         140,714           LIABILITIES           Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities         330,000         330,000           Due within one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         2         -         274,105           Capital Pr	Inventory		2,656	2,656
Emergency reserve account - cash         100,000         100,000           Capital assets:         3,822,324         25,718         8,848,042           Total Assets         13,536,667         117,605         13,654,272           DEFERRED OUTFLOWS OF RESOURCES           Unamortized loss on sale of refunding bonds         140,714         -         140,714           LIABILITIES           Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         330,000         330,000           Due beyond one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes </td <td>Restricted assets:</td> <td></td> <td></td> <td></td>	Restricted assets:			
Capital assets:         8,822,324         25,718         8,848,042           Total Assets         13,536,667         117,605         13,654,272           DEFERRED OUTFLOWS OF RESOURCES           Unamortized loss on sale of refunding bonds         140,714         -         140,714           LIABILITIES           Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           NET POSITION           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -         274,105           Capital Projects         3,105,789         3,105,789         3,105,789         3,105,789         14,981         4,14	Capital reserve account - cash	1,038,108		1,038,108
Other capital assets, net Total Assets         8,822,324         25,718         8,848,042           Total Assets         13,536,667         117,605         13,654,272           DEFERRED OUTFLOWS OF RESOURCES           Unamortized loss on sale of refunding bonds         140,714         - 140,714           LIABILITIES           Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           NET POSITION           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -         274,105           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes         798,115         798,115           Unrestricted (Deficit)         (75,104)	Emergency reserve account - cash	100,000		100,000
Total Assets   13,536,667   117,605   13,654,272	Capital assets:			
DEFERRED OUTFLOWS OF RESOURCES           Unamortized loss on sale of refunding bonds         140,714         - 140,714           LIABILITIES         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         3,30,000         330,000           Due beyond one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           NET POSITION         274,105         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	Other capital assets, net	8,822,324	25,718	8,848,042
Unamortized loss on sale of refunding bonds         140,714         -         140,714           LIABILITIES         Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           NET POSITION         3         274,105         -         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042         8           Restricted for:         -	Total Assets	13,536,667	117,605	13,654,272
LIABILITIES           Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           NET POSITION         274,105         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	DEFERRED OUTFLOWS OF RESOURCES			
Accounts payable and accrued liabilities         475,064         66,174         541,238           Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           NET POSITION         274,105         - 274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:          -           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	Unamortized loss on sale of refunding bonds	140,714		140,714
Unearned revenue         22,359         22,359           Noncurrent liabilities:         330,000         330,000           Due within one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           NET POSITION         3,105,789         274,105           Restricted for:         -         -           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	LIABILITIES			
Noncurrent liabilities:           Due within one year         330,000         330,000           Due beyond one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           NET POSITION           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -         -           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	Accounts payable and accrued liabilities	475,064	66,174	541,238
Due within one year       330,000       330,000         Due beyond one year       4,634,748       4,634,748         Total liabilities       5,462,171       66,174       5,528,345         DEFERRED INFLOWS OF RESOURCES         Unamortized Bond Premium       274,105       274,105         NET POSITION       274,105       -       274,105         Net Investment in Capital Assets       4,097,324       25,718       4,123,042         Restricted for:       -       -       -         Capital Projects       3,105,789       3,105,789         Debt Service       14,981       14,981         Other Purposes       798,115       798,115         Unrestricted (Deficit)       (75,104)       25,713       (49,391)	Unearned revenue	22,359		22,359
Due beyond one year         4,634,748         4,634,748           Total liabilities         5,462,171         66,174         5,528,345           DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           NET POSITION         274,105         -         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -         -           Capital Projects         3,105,789         3,105,789         3,105,789           Debt Service         14,981         14,981         14,981           Other Purposes         798,115         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	Noncurrent liabilities:			
DEFERRED INFLOWS OF RESOURCES         274,105         274,105           Unamortized Bond Premium         274,105         -         274,105           NET POSITION         8         274,105         -         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -         -           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	Due within one year	330,000		330,000
DEFERRED INFLOWS OF RESOURCES           Unamortized Bond Premium         274,105         274,105           274,105         -         274,105           NET POSITION           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -         -           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	Due beyond one year	4,634,748		4,634,748
Unamortized Bond Premium         274,105         274,105           NET POSITION         7         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -         -         -           Capital Projects         3,105,789         3,105,789         3,105,789         14,981         14,981           Other Purposes         798,115         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	Total liabilities	5,462,171	66,174	5,528,345
NET POSITION         274,105         -         274,105           Net Investment in Capital Assets         4,097,324         25,718         4,123,042           Restricted for:         -         -           Capital Projects         3,105,789         3,105,789           Debt Service         14,981         14,981           Other Purposes         798,115         798,115           Unrestricted (Deficit)         (75,104)         25,713         (49,391)	DEFERRED INFLOWS OF RESOURCES			
NET POSITION         Net Investment in Capital Assets       4,097,324       25,718       4,123,042         Restricted for:       -         Capital Projects       3,105,789       3,105,789         Debt Service       14,981       14,981         Other Purposes       798,115       798,115         Unrestricted (Deficit)       (75,104)       25,713       (49,391)	Unamortized Bond Premium	274,105		274,105
Net Investment in Capital Assets       4,097,324       25,718       4,123,042         Restricted for:       -         Capital Projects       3,105,789       3,105,789         Debt Service       14,981       14,981         Other Purposes       798,115       798,115         Unrestricted (Deficit)       (75,104)       25,713       (49,391)		274,105	-	274,105
Restricted for:       -         Capital Projects       3,105,789       3,105,789         Debt Service       14,981       14,981         Other Purposes       798,115       798,115         Unrestricted (Deficit)       (75,104)       25,713       (49,391)	NET POSITION			
Capital Projects       3,105,789       3,105,789         Debt Service       14,981       14,981         Other Purposes       798,115       798,115         Unrestricted (Deficit)       (75,104)       25,713       (49,391)	Net Investment in Capital Assets	4,097,324	25,718	4,123,042
Debt Service       14,981       14,981         Other Purposes       798,115       798,115         Unrestricted (Deficit)       (75,104)       25,713       (49,391)	Restricted for:			-
Other Purposes       798,115       798,115         Unrestricted (Deficit)       (75,104)       25,713       (49,391)	Capital Projects	3,105,789		3,105,789
Unrestricted (Deficit) (75,104) 25,713 (49,391)	Debt Service	14,981		14,981
	Other Purposes	798,115		798,115
Total net position 7,941,105 51,431 7,992,536	Unrestricted (Deficit)	(75,104)	25,713	
	Total net position	7,941,105	51,431	7,992,536

The accompanying Notes to Financial Statements are an integral part of this statement.

WOOD-RIDGE BOARD OF EDUCATION Statement of Activities For the Fiscal Year Ended June 30, 2014

		•	Program Reve	Program Revenues		Net	Net (Expense) Revenue and Changes in Net Position	_
Functions/Programs	Expenses	Indirect Expenses Allocation	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental activities:								
Instruction:								
Regular	5,364,977	1,096,521		279,394		(6,182,104)		(6,182,104)
Special education	1,014,923	227,181				(1,242,104)		(1,242,104)
Other special instruction	84,846	19,080				(103,926)		(103,926)
Other instruction	372,126	61,225				(433,351)		(433,351)
Support services:								
Tuition	3,295,406					(3,295,406)		(3,295,406)
Student & instruction related services	1,957,784	246,296		40,656		(2,163,424)		(2,163,424)
General administrative services	536,112	78,130				(614,242)		(614,242)
School administrative services	784,016	202,935				(986,951)		(986,951)
Central services	307,887	55,679				(363,566)		(363,566)
Administrative information technology	142,310	23,667				(165,977)		(165,977)
Plant operations and maintenance	1,483,384	183,244				(1,666,628)		(1,666,628)
Pupil transportation	600,973	8,499				(609,472)		(609,472)
Unallocated benefits	1,427,267					(1,427,267)		(1,427,267)
Capital Outlay - non-depreciable	29,575					(29,575)		(29,575)
Transfer of funds to Charter Schools	62,473					(62,473)		(62,473)
Debt service:								
Interest and other charges	117,167					(117,167)		(117,167)
Unallocated depreciation	246,648					(246,648)		(246,648)
Amortization of Loss on Sale of Bonds	140,713					(140,713)		(140,713)
Total governmental activities	17,968,587	2,202,457	•	320,050	1	(19,850,994)		(19,850,994)
Business-type activities:								
Food Service Total business-type activities	392,425		291,439	102,987			2,001	2,001
Total primary government	18,361,012		291,439	423,037		(19,850,994)	2,001	(19,848,993)

General revenues:	Property taxes, levied for general purposes Property taxes, levied for debt service Federal and State aid not restricted	Investment Barnings Tutton	Miscellaneous Income Rents and Royalities Extraodiary Hen: Sala of Procents	Total general revenues, special items, extraordinary items and transfers Change in Net Position	Net Position—beginning Net Position—ending

2,500,000 21,514,553 1,665,560

2,500,000 21,514,553 1,663,559

6,277,546

15,141,775 144,562 2,215,210 126 1,164,499 97,013 251,368

15,141,775 144,562 2,215,210 126 1,164,499 97,013 251,368

The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

#### Balance Sheet Governmental Funds June 30, 2014

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
ASSETS		2.712	567.600	2.024	572 270
Cash and cash equivalents		2,713	567,682	2,934	573,329
Receivables, net	4.150				4,150
Interfund Receivables	4,150 1,498,090	1,598		12,047	1,511,735
Receivables from other governments	1,578,885	1,576		12,047	1,578,885
Other Accounts Receivable Restricted cash and cash equivalents	1,138,108				1,138,108
Total assets	4,219,233	4,311	567,682	14,981	4,806,207
Total assets	7,217,233	12-2-1	507,500	<u> </u>	1,000,00
LIABILITIES AND FUND BALANCES					
Liabilities:					
Cash overdraft	91,864				91,864
Accounts payable	408,640	172			408,812
Unearned revenue	18,220	4,139			22,359
Total liabilities	518,724	4,311	-		523,035
Fund Balances:					
Restricted for:					
Capital reserve account	2,538,108				2,538,108
Emergency reserve	100,000				100,000
Excess Surplus - Designated for					
Subsequent year's expenditures	579,538				579,538
Excess Surplus - Current Year	118,577				118,577
Debt Service				14,981	14,981
Capital Projects			567,681		567,681
Assigned to:					
Other Purposes	24,250				24,250
Unassigned, reported in:					
General fund	340,037				340,037
Total Fund balances	3,700,510		567,681	14,981	4,283,172
Total liabilities and fund balances	4,219,234	4,311	567,681	14,981	
Amounts reported for <i>governmental activities</i> in the statemen net position (A-1) are different because:	1 of				
Capital assets used in governmental activities are not fin resources and therefore are not reported in the funds. of the assets is \$13,863,626 and the accumulated dep	The cost				
is \$5,041,302.					8,822,324
Accrued interest on long-term debt is not due and payable in the current period and is not reported as a liability					(66,252)
Bond issuance premium is recorded as revenue in the gov The original premium is \$328,927 and accumulated a	·	vear of receipt.			(274,105)
Long-term liabilities are not due and payable in the curre therefore are not reported as liabilities in the funds.	ent period and				(4,824,034)
Net position of governmental activities					7,941,105

# Statement of Revenues, Expenditures, and Changes in Fund Balances

#### Governmental Funds For the Year Ended June 30, 2014

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
REVENUES					
Local sources:					
Local tax levy	15,141,775			144,562	15,286,337
Tuition	1,164,499				1,164,499
Interest earned on Capital Reserve Funds	126				126
Rents and Royalties	251,368				251,368
Sale of Property	2,500,000				2,500,000
Miscellaneous	97,013	10,501			107,514
Total - Local Sources	19,154,781	10,501	-	144,562	19,309,844
State sources	2,215,210	-			2,215,210
Federal sources		309,549			309,549
Total revenues	21,369,991	320,050	<u> </u>	144,562	21,834,603
EXPENDITURES					
Current:					
Regular instruction	5,085,583	279,394			5,364,977
Special education instruction	1,014,923	,			1,014,923
Other special instruction	84,846				84,846
Other instruction	372,126				372,126
Support services and undistributed costs:					
Tuition	3,295,406				3,295,406
Student & instruction related services	1,917,128	40,656			1,957,784
General administrative services	536,112				536,112
School administrative services	784,016				784,016
Central services	307,887				307,887
Administrative information technology	142,310				142,310
Plant operations and maintenance	1,483,384				1,483,384
Pupil transportation	600,973				600,973
Unallocated benefits	3,511,404				3,511,404
Capital Outlay	95,801				95,801
Transfer of funds to Charter Schools	62,473				62,473
Debt Service:					
Principal				310,000	310,000
Interest and other charges				144,898	144,898
Total expenditures	19,294,372	320,050	<del>-</del> -	454,898	20,069,320
Excess (Deficiency) of revenues					
over expenditures	2,075,619	-	<u> </u>	(310,336)	1,765,283
OTHER FINANCING SOURCES (USES)					
Transfers In				310,000	310,000
Transfers Out			(310,000)	, -	(310,000)
2- <del></del>	-	-	(310,000)	310,000	-
Net change in fund balances	2,075,619	-	(310,000)	(336)	1,765,283
Fund balance—July 1	1,624,891	-	877,681	15,317	2,517,889
Fund balance—June 30	3,700,510		567,681	14,981	4,283,172
					7

# WOOD-RIDGE BOARD OF EDUCATION Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Fiscal Year Ended June 30, 2014

Total net change in fund balances - governmental funds (from B-2)		1,765,283
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.		
Depreciation expense Depreciable Capital Outlays - General Fund	(348,918) 66,226	
		(282,692)
Repayment of long-term debt is reported as an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities. In the current year, these amounts consist of:		
Principal Payments on Serial Bonds Payable		310,000
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is a reduction in the reconciliation. (-)  General Bond Obligations - Prior Year	66,572	
General Bond Obligations	(66,252)	320
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the carned amount the difference is an addition to the reconciliation (+).		
Increase in compensated absences payable		(16,050)
The governmental funds report the effect of bond premiums when debt is first issued. Whereas these amounts are deferred and amortized in the Statement of Activities. (+)		27,411
The governmental funds report the effect of deferred interest when debt is first issued. Whereas these amounts are deferred and amortized in the Statement of Activities. (-)		(140,713)
Change in net position of governmental activities		1,663,559

# Exhibit B-4

# WOOD-RIDGE BOARD OF EDUCATION Statement of Net Position Proprietary Funds

June 30, 2014

	Food Service Program
ASSETS	
Current assets:	
Cash and cash equivalents	74,525
Accounts receivable:	
State	545
Federal	14,161
Inventories	2,656
Total current assets	. 91,887
Noncurrent assets:	
Capital assets:	
Equipment	79,042
Less accumulated depreciation	(53,324)
Total capital assets (net of accumulated	
depreciation)	25,718
Total assets	117,605
LIABILITIES	
Current liabilities:	
Accounts payable	66,174
Total current liabilities	66,174
NET POSITION	
Net Investment in Capital Assets	25,718
Unrestricted	25,713
Total net position	51,431

# Statement of Revenues, Expenses, and Changes in Fund Net Position Proprietary Funds

# For the Fiscal Year Ended June 30, 2014

	Food Service Program
Operating revenues:	
Charges for services:	
Daily sales - reimbursable programs	141,990
Daily sales - non-reimbursable programs	149,449
Total operating revenues	291,439
Operating expenses:	
Cost of sales	164,499
Salaries	163,834
Supplies and materials	12,601
Employee benefits	12,067
Cleaning, repair & maintenance	9,094
Purchased property services	26,807
Depreciation	3,523
Total Operating Expenses	392,425
Operating income (loss)	(100,986)
Nonoperating revenues (expenses):	
State sources:	
State school lunch program	3,331
Federal sources:	
National school lunch program	86,411
Food distribution program	13,245
Total nonoperating revenues (expenses)	102,987
Income (loss) before contributions & transfers	2,001
Transfers in (out)	
Change in net position	2,001
Total net position—beginning	49,430
Total net position—ending	51,431
·	

# Statement of Cash Flows Proprietary Funds For the Fiscal Year Ended June 30, 2014

	Food Service Program
CASH FLOWS FROM OPERATING ACTIVITIES	
Receipts from customers	291,439
Payments to Outside Food Service Management Company	(360,598)
Payments for repairs, maintenance	(9,094)
Payments to suppliers	(2,544)
Net cash provided by (used for) operating activities	(80,797)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
State Sources	3,287
Federal Sources	84,440
Operating subsidies and transfers to other funds	
Net cash provided by (used for) non-capital financing activities	87,727
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Purchases of capital assets	(6,392)
Net cash provided by (used for) capital and related financing activities	(6,392)
Net increase (decrease) in cash and cash equivalents	538
Balances—beginning of year	73,987
Balances—end of year	74,525
Reconciliation of operating income (loss) to net cash provided (used) by operating activities: Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities	(100,986)
Depreciation and net amortization	3,523
Food Distribution Program	13,245
(Increase) decrease in inventories	(831)
Increase (decrease) in accounts payable	4,252
Total adjustments	20,189
Net cash provided by (used for) operating activities	(80,797)

#### Statement of Fiduciary Net Position Fiduciary Funds June 30, 2014

	Unemployment Compensation Trust Fund	Private Purpose Scholarship Fund	Agency Fund
ASSETS			
Cash and cash equivalents	100,403	17,358	111,482
Intrafund receivable	1,282		
Total assets	101,685	17,358	111,482
LIABILITIES			
Payable to student groups			103,594
Payroll deductions and withholdings			4,952
Flexible spending contributions			599
Interfund - general fund	3,095		1,055
Intrafund payable			1,282
Payroll taxes payable	1,082		
Unemployment claims payable	16,697		
Total liabilities	20,874		111,482
NET POSITION			
Held in trust for unemployment			
claims and other purposes	80,811		
Reserved for scholarships		17,358	

# WOOD-RIDGE BOARD OF EDUCATION Statement of Changes in Fiduciary Net Position Fiduciary Funds

# For the Fiscal Year Ended June 30, 2014

	Unemployment Compensation Trust Fund	Private Purpose Scholarship Fund
ADDITIONS		
Contributions:		
Employee Contributions	26,528	
Board Contributions	47,835	
Total Contributions	74,363	_
Investment Earnings:		
Interest	290	16
Net Investment Earnings	290	16
Total additions	74,653	16
DEDUCTIONS		
Payroll taxes payable	11,369	
Unemployment claims	58,840	
Scholarships		1,250
Total deductions	70,209	1,250
Change in net position	4,444	(1,234)
Net position—beginning of the year	76,367	18,592
Net position—end of the year	80,811	17,358

NOTES TO THE FINANCIAL STATEMENTS

#### NOTE 1. DESCRIPTION OF THE SCHOOL DISTRICT AND REPORTING ENTITY

The Board of Education ("Board") of the Borough of Wood-Ridge School District ("District") is an instrumentality of the State of New Jersey, established to function as an educational institution. The Borough of Wood-Ridge School District is a Type II district located in the County of Bergen, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The board is comprised of six members elected to three-year terms. The purpose of the District is to educate students in grades K-12. A superintendent is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB <u>Codification of Governmental Accounting and Financial Reporting Standards</u>, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the Board holds the corporate powers of the organization
- the Board appoints a voting majority of the organization's board
- the Board is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the Board
- there is a fiscal dependency by the organization on the Board

Based on the aforementioned criteria, the Board has no component units. Furthermore, the Board is not includable in any other reporting entity on the basis of such criteria.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education of the Borough of Wood-Ridge School District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the board's accounting policies are described below.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

#### A. Basis of Presentation:

The Board's basic financial statements consist of District-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

#### **District-wide Financial Statements:**

The statement of net position and the statement of activities display information about the Board as a whole. These statements include the financial activities of the overall District, except for the fiduciary funds. The statements distinguish between those activities of the Board that are governmental and those that are considered business-type activities.

The statement of net position presents the financial condition of the governmental and business-type activities of the Board at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the governmental activities and for the business-type activities of the Board. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Board, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment or governmental function is self-financing or draws from the general revenues of the Board.

#### **Fund Financial Statements:**

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category - *government*, *proprietary*, and *fiduciary* - are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models. The various funds of the Board are grouped into the categories governmental, proprietary and fiduciary.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

#### A. Basis of Presentation: (continued)

#### **GOVERNMENTAL FUNDS**

Governmental funds are those through which most governmental functions of the Board are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Board's governmental funds:

**General Fund** - The General Fund is the general operating fund of the Board. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the Board includes budgeted Capital Outlay in this fund. Accounting principles generally accepted in the United States of America as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, District taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

**Special Revenue Fund -** The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from sale of bonds, lease purchases and other revenues.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

#### A. Basis of Presentation: (continued)

#### GOVERNMENTAL FUNDS, (continued)

**Debt Service Fund** - The debt service fund is used to account for the accumulation of resources for and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

#### PROPRIETARY FUNDS

The focus of Proprietary Fund measurement is upon determination of net income, changes in net position, financial position and cash flows. The accounting principles generally accepted in the United States of America applicable are those similar to businesses in the private sector. Proprietary funds are classified as enterprise or internal service; the Board has no internal service funds. The following is a description of the Proprietary Funds of the Board:

**Enterprise Funds** - The Enterprise Funds are utilized to account for operations that are financed and operated in a manner similar to private business enterprises -- where the intent of the Board is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the Board has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The Board's Enterprise Fund is comprised of the Food Service Fund.

#### FIDUCIARY FUNDS

**Fiduciary Fund** - Fiduciary Fund reporting focuses on net position and changes in net position. The Fiduciary Funds are used to account for assets held by the Board on behalf of individuals, private organizations, other governments and/or other funds. Fiduciary Funds include Unemployment Compensation Insurance, the Memorial Funds, Student Activities and Athletic Funds, and Payroll Agency Fund.

#### **B.** Measurement Focus:

#### **District-wide Financial Statements**

The District-wide statements (i.e., the statement of net position and the statement of activities) are prepared using the economic resources measurements focus and the accrual basis of accounting. All assets and liabilities associated with the operation of the Board are included on the statement of net position, except for fiduciary funds.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

**B.** Measurement Focus: (continued)

#### **Fund Financial Statements**

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the District-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the District-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net position. The statement of changes in fund net position presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the Board finances and meets the cash flow needs of its proprietary activities.

#### C. Basis of Accounting:

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. The District-wide financial statements and the financial statements of the proprietary and fiduciary funds are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

# Revenues - Exchange and Non-exchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

C. Basis of Accounting: (continued)

#### Revenues - Exchange and Non-exchange Transactions, (continued)

Nonexchange transactions, in which the Board receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the Board must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the Board on a reimbursement basis. On a modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized. Under GAAP, in accordance with GASB No. 33, Accounting and Financial Reporting for Nonexchange Transactions, the last state aid payment is not considered revenue to the school district if the state has not recorded the corresponding expenditure, even though state law dictates recording the revenue.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: ad valorem property taxes, tuition, unrestricted grants and interest.

#### Expenses/Expenditures

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported in the operating statement as an expense with a like amount reported as donated commodities revenue.

The measurement of focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in the governmental funds.

### D. Budgets/Budgetary Control:

Annual appropriated budgets are adopted in the spring of the preceding year for the general, and special revenue funds. The budgets are submitted to the county superintendents office for approval. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23-2(g)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

#### D. Budgets/Budgetary Control: (continued)

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

#### E. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the special revenue fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund, for which the Board has received advances, are reflected in the balance sheet as unearned revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

#### F. Cash, Cash Equivalents and Investments:

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

# NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

#### F. Cash, Cash Equivalents and Investments: (continued)

Additionally, the Board has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

#### G. Tuition Payable:

Tuition charges were established by the receiving district. The charges are subject to adjustment when the final costs have been determined.

#### H. Inventories:

On District-wide financial statements, inventories are presented at cost, which approximates market on a first-in, first-out basis and are expensed when used.

On fund financial statements inventories are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. Inventories of proprietary funds consist of food and goods held for resale, as well as supplies, and are expensed when used.

#### I. Prepaid Items:

Payments made to vendors for services that will benefit periods beyond June 30, 2014, are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of purchase and an expenditure/expense is reported in the year in which services are consumed.

#### J. Short-Term Interfund Receivables/Payables:

On fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "interfund receivables/payables." These amounts are eliminated in the governmental and business-type activities columns of the statement of net position, except for the net residual amounts due between governmental and business-type activities, which are presented as internal balances.

# NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

#### K. Capital Assets:

General capital assets are those assets not specifically related to activities reported in the enterprise fund. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the district -wide statement of net position but are not reported in the fund financial statements. Capital assets utilized by the enterprise fund are reported both in the business-type activity column of the District-wide statement of net position and in the fund.

All capital assets acquired or constructed during the year are recorded at actual cost. Donated fixed assets are valued at their estimated fair market value on the date received. The capital assets acquired or constructed prior to June 30, 1993 are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Donated capital assets are valued at their estimated fair market value on the date received. The Board maintains a capitalization threshold of \$2,000.00. The Board does not possess any infrastructure. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All reported capital assets except land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

	Governmental	Business-Type
	Activities	Activity
<u>Description</u>	Estimated Lives	Estimated Lives
Sites and Improvements	20 years	N/A
Buildings and Improvements	7-50 years	N/A
Furniture, Equipment and Vehicles	5-20 years	5-20 years

#### L. Compensated Absences:

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the Board and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the Board and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

For the District-wide Statements, the current portion is the amount estimated to be used in the following year. In accordance with GAAP, for the governmental funds, in the Fund Financial Statements, all of the compensated absences are considered long-term and therefore, are not a fund liability and represents a reconciling item between the fund level and District-wide presentations.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

#### M. Unearned Revenue:

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Unearned revenue in the special revenue fund represents cash that has been received but not yet earned. See Note 2(E) regarding the special revenue fund.

#### N. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an expense or expenditure until then. The District has one item that meets this criterion, an unamortized loss on a bond defeasance for school refunding bonds. In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period so will not be recognized as revenue until then. The District has one item that meets the criterion for this category unamortized premium on sale of refunding bonds.

#### O. Accrued Liabilities and Long-term Obligations:

All payables, accrued liabilities and long-term obligations are reported in the District-wide financial statements. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bond issuance costs, except for prepaid insurance costs, are expensed in the reporting period in which they are incurred. Prepaid insurance costs are expensed over the life of the debt.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, claims and judgements, compensated absences, special termination benefits and contractually required pension contributions that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment in the current year. Bonds, long-term obligations, and capital leases that will be paid from governmental funds are recognized as a liability in the fund financial statements when due.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

#### P. Fund Balances:

Fund balance is divided into five classifications based primarily on the extent to which the Board is bound to observe constraints imposed upon the resources in the governmental funds. The classifications are as follows:

- Nonspendable fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- Restricted fund balance includes amounts that can be spent only for the specific purposes
  stipulated by external resource providers (for example, grant providers), constitutionally, or
  through enabling legislation (that is, legislation that creates a new revenue source and
  restricts its use). Effectively, restrictions may be changed or lifted only with the consent of
  resource providers.
- Committed fund balance includes amounts that can be used only for the specific purposes
  determined by a formal action of the Board's highest level of decision-making authority.
  Commitments may be changed or lifted only by the government taking the same formal
  action that imposed the constraint originally.
- Assigned fund balance comprises amounts *intended* to be used by the Board for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- Unassigned fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the general fund.

#### Q. Net Position:

Net position represents the difference between assets and deferred outflows of resources, and liabilities and deferred inflows of resources. Net position invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net position are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Board or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (continued)

#### **Q.** Net Position: (continued)

The Board applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

### R. Operating Revenues and Expenses:

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the Board, these revenues are sales for food service. Operating expenses are necessary costs incurred to provide the good or service that is the primary activity of the fund.

#### S. Extraordinary and Special Items:

Extraordinary items are transactions or events that are both unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of the Board and that are either unusual in nature or infrequent in occurrence.

On April 2, 2014, the Board of Education authorized the sale of property to the Borough of Wood-Ridge for \$2,500,000. \$1,000,000 of the purchase price was received prior to the end of the fiscal year. The full amount of the sale price of \$2,500,000 is recognized as revenue as an extraordinary item – sale of property – on the statement of activities.

#### T. Allocation of Indirect Expenses:

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses are allocated to functions but are reported separately in the Statement of Activities. Employee benefits, including the employer's share of social security, workers compensation, and medical and dental benefits, were allocated based on salaries of that program. TPAF on-behalf contributions and changes in compensated absences have not been allocated and have been reported as unallocated benefits on the Statement of Activities. Depreciation expense, where practicable, is specifically identified by function and is included in the indirect expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is considered an indirect expense and is reported separately on the Statement of Activities as unallocated depreciation. Interest on long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

#### **U.** Use of Estimates:

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that effect certain reports, amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### V. Recent Accounting Pronouncements:

In June 2012, the Governmental Accounting Standards Board (GASB) issued Statement No. 68, "Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27". This statement, which is effective for fiscal periods beginning after June 15, 2014, is not anticipated to have any impact on the District's financial reporting.

In January 2013, the Governmental Accounting Standards Board (GASB) issued Statement No. 69, "Government Combinations and Disposals of Government Obligations". This statement, which is effective for fiscal periods beginning after December 15, 2013, will not have any effect on the District's financial reporting.

In November 2013, Governmental Accounting Standards Board (GASB) issued Statement No. 71 "Pension Transition for Contributions Made Subsequent to the Measurement Date-an-amendment of GASB Statement No. 68". The provisions of this statement are required to be applied simultaneously with the provisions of Statement 68 which is effective for periods beginning after June 15, 2014. The impact of this statement on the net position of the entity is not presently determinable.

#### NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

#### Cash

#### Custodial Credit Risk - Deposits

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The District's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in New Jersey Governmental Depository Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 18A:20-37 that are treated as cash equivalents. As of June 30, 2014, \$-0- of the District's bank balance of \$2,253,470 was exposed to custodial credit risk.

#### NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS, (continued)

#### Investments

#### **Investment Rate Risk**

The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, New Jersey Statutes 18A:20-37 limits the length of time for most investments to 397 days.

#### **Credit Risk**

New Jersey Statutes 18A:20-37 limits school district investments to those specified in the Statutes. The type of allowable investments are Bonds of the United States of America, bonds or other obligations of the school districts or bonds or other obligations of the local unit or units within which the school district is located: obligations of federal agencies not exceeding 397 days; government money market mutual funds; the State of New Jersey Cash Management Plan; local government investment pools; or repurchase of fully collateralized securities.

#### Concentration of Credit Risk

The District places no limit on the amount the District may invest in any one issuer.

#### NOTE 4. RECEIVABLES

Receivables at June 30, 2014, consisted of accounts and intergovernmental. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables follows:

	Governmental		District Wide
	Fund Financial	Enterprise	Financial
	<b>Statements</b>	<u>Fund</u>	<b>Statements</b>
State Aid	\$231,379	\$545	\$231,924
Federal Aid	1,598	14,161	15,759
Interfunds	4,150		4,150
Other	1,578,885		1,578,885
Taxes	1,278,758		1,278,758
Gross Receivables	3,094,770	14,706	3,109,476
Less: Allowance for Uncollectibles	<del></del>	National Control of the Control of t	
Total Receivables, Net	<u>\$3,094,770</u>	<u>\$14,706</u>	<u>\$3,109,476</u>

# NOTE 5. INTERFUND BALANCES AND ACTIVITY

Balances due to/from other funds at June 30, 2014, consisted of the following:

\$1,282	Due from the Agency Fund to the Unemployment Trust Fund for contributions.
1,055	Due to the General Fund from the Agency Fund for reimbursement of expenses and interest earned on investments.
3,095	Due to the General Fund from the Unemployment Trust Fund to reimburse expenses paid.
<u>\$5,432</u>	r

It is anticipated that all interfunds will be liquidated during the fiscal year.

# **NOTE 6. CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2014 was as follows:

	Beginning <u>Balance</u>	Additions	<u>Deductions</u>	Ending <u>Balance</u>
Governmental Activities				
Capital Assets Being Depreciated				
Land Improvements	294,009			294,009
Buildings and Improvements	12,412,182	47,993		12,460,175
Machinery and Equipment	1,091,209	18,233		1,109,442
Total at Historical Cost	13,797,400	<u>66,226</u>		13,863,626
Less Accumulated Depreciation for:				
Land Improvements	(144,520)	(9,220)		(153,740)
Buildings and Improvements	(3,757,488)	(237,428)		(3,994,916)
Equipment	<u>(790,376)</u>	(102,270)		(892,646)
Total Accumulated Depreciation	(4,692,384)	(348,918)		(5.041,302)
Total Capital Assets, Being Depreciated, Net of Accumulated Depreciation	9,105,016	(282,692)	<del>1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-</del>	8,822,324
Governmental Activities Capital Assets, Net	<u>\$9,105,016</u>	<u>(\$282,692)</u>	<u>\$0</u>	<u>\$8,822,324</u>

#### NOTE 6. CAPITAL ASSETS, (continued)

	Beginning <u>Balance</u>	<u>Additions</u>	Deductions	Ending <u>Balance</u>
Business-Type Activity Equipment	\$72,650	\$6,392	\$	\$79,042
Less Accumulated Depreciation for: Equipment	<u>(49,801)</u>	(3,523)		(53,324)
Business-Type Activity Capital Assets, Net	<u>\$22,849</u>	<u>\$2,869</u>	\$	<u>\$25,718</u>

Depreciation expense was charged to governmental functions as follows:

Instruction	\$44,195
Support Services - Instructional	15,291
General Administration	5,033
School Administration	35,413
Operations & Maintenance	2,338
Direct Expense of Various Functions	246,648
	\$348.918

# **NOTE 7. LONG-TERM OBLIGATION ACTIVITY**

Changes in long-term obligations for the year ended June 30, 2014 were as follows:

	Beginning <u>Balance</u>	<u>Additions</u>	Reductions	Ending Balance	Amounts Due Within One Year
Governmental Activities:					
Bonds Payable: School Bonds Payable	\$5,035,000	\$	(\$310,000)	\$4,725,000	\$330,000
Other Liabilities:					
Compensated Absences Payable	223,698	_33,640	(17,590)	239,748	
	<u>\$5,258,698</u>	<u>\$33,640</u>	<u>(\$327,590)</u>	<u>\$4,964,748</u>	<u>\$330,000</u>

Compensated absences have been liquidated in the general fund.

#### NOTE 7. LONG-TERM OBLIGATION ACTIVITY, (continued)

#### A. School Bonds Payable

The District's bonds payable, serviced by the debt service fund, were issued to fund various school improvements approved via referendum on September 24, 2002. Principal and interest requirements are appropriated when due.

Principal and interest due on bonds outstanding are as follows:

Year Ending			
<u>June 30,</u>	Principal	<u>Interest</u>	<u>Total</u>
2015	\$320,000	\$138,350	\$458,350
2016	330,000	127,200	457,200
2017	345,000	117,075	462,075
2018	360,000	106,500	466,500
2019	375,000	95,475	470,475
2020-2024	2,080,000	297,450	2,377,450
2025-2026	<u>915,000</u>	<u>27,525</u>	942,525
	<u>\$4,725,000</u>	<u>\$909,575</u>	<u>\$5,634,575</u>

#### B. Bonds Authorized But Not Issued:

As of June 30, 2014 the Board had authorized but not issued bonds of \$521,000 with respect to the School Improvement Project approved by the voters on September 24, 2002.

#### C. Refunding Bonds

On January 31, 2013, the District issued \$4,450,000 in School Refunding Bonds with interest rates ranging from 1.5% to 3.0% to refund \$4,425,000 of the \$5,010,000 school bonds dated July 15, 2005 with an interest rate of 4%. The refunding bonds will mature on July 15, 2013 through July 15, 2025 and constitute a current refunding. The net proceeds from the issuance of the school refunding bonds were used to purchase U.S. government securities and those securities were deposited with an escrow agent who will pay the debt service requirements of the refunded bonds on July 15, 2014 at a redemption price equal to 100% of par.

#### NOTE 8. OPERATING LEASES

The District has commitments to lease copying equipment, postage meters, and mobile radios under operating leases which expire in August of 2018. Total operating lease payments made during the year ended June 30, 2014 were \$78,962. Future minimum lease payments are as follows:

Year Ended	<u>Amount</u>
2015	\$84,877
2016	62,602
2017	48,963
2018	25,086
2019	<u>3,978</u>
Total future minimum lease payments	<u>\$225,506</u>

#### NOTE9. PENSION PLANS

<u>Description of Plans</u> - All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625 or reports can be accessed on the internet at: <a href="http://www.state.nj.us/treasury/pensions/annrpts">http://www.state.nj.us/treasury/pensions/annrpts</a> archive.htm.

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

<u>Public Employees' Retirement System (PERS)</u> - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

#### NOTE 9. PENSION PLANS, (continued)

Contribution Requirements - The contribution policy is set by laws of the State of New Jersey and, in most retirement systems, contributions are required by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. The pension funds provide for employee contributions based on 5.5% for PERS and 5.5% for TPAF of the employee's annual compensation. Pursuant to the provisions of Chapter 78, P.L. 2011, this amount will increase to 6.5% plus an additional 1% phased in over 7 years beginning in the first year. For fiscal year 2012, the member rate will increase in October 2011. The phase in will take place on July 1 of each subsequent fiscal year. Employers are required to contribute at an actuarially determined rate in all Funds except the SACT. The actuarially determined employer contribution includes funding for cost-of-living adjustments and noncontributory death benefits in the PERS and TPAF. In the PERS and TPAF, the employer contribution includes funding for post-retirement medical premiums.

During the year ended June 30, 2014 for TPAF, which is a cost sharing plan with special funding situations, annual pension cost equals annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, the annual pension cost differs from the annual required contribution due to the enactment of Chapter 114, P.L. 1997. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997.

The Board's contribution to PERS, equal to the required contributions for each year, were as follows:

\$145,692
144,181
163,353

The State of New Jersey contribution to TPAF (paid on-behalf of the District) for normal, post retirement benefits and NCGI Premium were as follows:

		Post-	
		Retirement	
Year	Pension	Medical	NCGI
<b>Ending</b>	<b>Contributions</b>	<b>Contributions</b>	<u>Premium</u>
6/30/14	\$253,665	\$452,628	\$22,390
6/30/13	406,414	483,731	21,383
6/30/12	194,067	431,989	20,326

#### NOTE 9. PENSION PLANS, (continued)

During the year ended June 30, 2014, the State of New Jersey contributed \$728,683 to the TPAF for normal pension contributions and post-retirement medical benefits on behalf of the Board. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$489,817 during the year ended June 30, 2014 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. These amounts have been included in the district-wide financial statements, and the fund-based statements as revenues and expenditures in accordance with GASB 24.

#### **Defined Contribution Retirement Program**

The Defined Contribution Retirement Program (DCRP) was established on July 1, 2007 for certain public employees under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, and expanded under the provisions of Chapter 89, P.L. 2008 and Chapter 1, P.L. 2010. The program provides eligible members with a tax-sheltered, defined contribution retirement benefit, in addition to life insurance and disability coverage. The DCRP is jointly administered by the Division of Pensions and Benefits and Prudential Financial.

If the eligible elected or appointed official will earn less than \$5,000 annually, the official may choose to waiver participation in the DCRP for that office or position. The waiver is irrevocable.

This retirement program is a new pension system where the value of the pension is based on the amount of the contribution made by the employee, employer and through investment earnings. It is similar to a Deferred Compensation Program where the employee has a portion of tax deferred salary placed into an account that the employee manages through investment option provided by the employer.

The law requires that three classes of employees enroll in the DCRP detailed as follows:

All elected officials taking office on or after July 1, 2007, except that a person who is reelected to an elected office held prior to that date without a break in service may retain in the PERS. A Governor appointee with advice and consent of the Legislature or who serves at the pleasure of the Governor only during that Governor's term of office.

Other employees commencing service after July 1, 2007, pursuant to an appointment by an elected official or elected governing body.

Notwithstanding the foregoing requirements, other employees who hold a professional license or certificate or meet other exceptions are permitted to remain to join or remain in PERS.

The Board has employees who do not meet the requirements to join PERS or TPAF but hold a professional license or certificate and qualify for DCRP pursuant to foregoing requirements.

The Board contributed \$10,486 in fiscal year 2014 for the 5 employees enrolled in the DCRP.

#### NOTE 10. POST-RETIREMENT BENEFITS

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required Teachers' Pension and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2013, there were 100,134 retirees receiving post-retirement medical benefits, and the State contributed \$1.07 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994 Chapter 62. Funding of post-retirement medical premiums changed from a prefunding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 Chapter 126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. In fiscal year 2013, the State paid \$173.8 million toward Chapter 126 benefits for 17,356 eligible retired members.

# NOTE 11. DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

Valic Faculty Services Equitable Equi-Vest

#### NOTE 12. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

<u>Property and Liability Insurance</u> - The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverages.

#### NOTE 12. RISK MANAGEMENT, (continued)

<u>New Jersey Unemployment Compensation Insurance</u> - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and previous two years:

	Interest Earnings/			
	District	Employee	Amount	Ending
Fiscal Year	<b>Contributions</b>	<b>Contributions</b>	<u>Reimbursed</u>	<u>Balance</u>
2013-2014	\$48,125	\$26,528	\$70,209	\$80,811
2012-2013	44,849	13,788	93,426	76,367
2011-2012	81,076	12,411	58,089	111,156

#### NOTE 13. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the Borough of Wood-Ridge Board of Education by inclusion of \$1.00 on October 11, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). A district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to *N.J.S.A.* 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2013 to June 30, 2014 fiscal year is as follows:

\$37,981
500,000
538,108

#### NOTE 14. EMERGENCY RESERVE ACCOUNT

The emergency reserve is used to accumulate funds in accordance with N.J.S.A. 18A:7F-41c(1) to finance unanticipated general fund expenditures required for a thorough and efficient education. Unanticipated means reasonably unforeseeable and shall not include additional costs caused by poor planning. The maximum balance permitted at any time in this reserve is the greater of \$250,000 or 1% of the general fund budget not to exceed one million dollars. Deposits may be made to the emergency reserve account by board resolution at year end of any unanticipated revenue or unexpended line item appropriation or both. Withdrawals from the reserve require the approval of the commissioner unless the withdrawal is necessary to meet an increase in total health care costs in excess of four percent.

The activity of the emergency reserve for the July 1, 2013 to June 30, 2014 fiscal year is as follows:

Beginning balance, July 1, 2013

\$100,000

Ending balance, June 30, 2014

\$100,000

#### NOTE 15. FUND BALANCE APPROPRIATED

General Fund [Exhibit B-1] - Of the \$3,700,510 General Fund fund balance at June 30, 2014, \$24,250 is reserved for encumbrances; \$698,115 is reserved as excess surplus in accordance with N.J.S.A. 18A:7F-7 (\$579,538 of the total reserve for excess surplus has been appropriated and included as anticipated revenue for the year ending June 30, 2015); \$2,538,108 has been reserved in the Capital Reserve Account; \$100,000 has been reserved in the Emergency Reserve Account; \$-0- has been designated for subsequent year's expenditures; and \$340,037 is unreserved and undesignated.

<u>Debt Service Fund</u> - Of the \$14,981 Debt Service Fund balance, \$-0- has been appropriated and included as anticipated revenue for the year ended June 30, 2014 and \$14,981 is unreserved and undesignated.

#### NOTE 16. CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7F-7 as amended, the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2014 is \$698,115; \$118,577 is the result of current year activity.

#### NOTE 17. INVENTORY

Inventory in the Food Service Fund at June 30, 2014 consisted of the following:

Food	\$1,904
Supplies	<u>752</u>
	\$2,656

#### NOTE 17. INVENTORY, (continued)

The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by USDA. It is valued at estimated market prices by USDA. The amount of unused commodities at year end is reported on Schedule A as deferred revenue.

#### NOTE 18. CONTINGENT LIABILITIES

<u>Grant Programs</u> - The school district participates in federally assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The school district is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

<u>Litigation</u> - The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

#### **NOTE 19. SUBSEQUENT EVENTS**

The District has evaluated subsequent events through October 23, 2014, the date which the financial statements were available to be issued and the following was noted for disclosure:

On September 30, 2014, the voters approved, via referendum, school improvements totaling \$13,819,913. The Board anticipates receiving state grants to fund \$4,442,400 of the improvements. The remaining balance of \$9,377,513 will be funded through the utilization of capital reserve and the sale of bonds.

The Board also approved a \$948,900 capital project to replace the high school roof. This project is to be funded with capital reserve monies in addition to a state grant of up to \$379,560.

# REQUIRED SUPPLEMENTARY INFORMATION - PART II

# **BUDGETARY COMPARISON SCHEDULES**

	Original Budget	Budget Transfers/ Adjustments	Final Budget	Actual	Variance Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	15,141,775		15,141,775	15,141,775	-
Tuition	1,226,045		1,226,045	1,164,499	(61,546)
Interest earned on Capital Reserve Funds	1,000		1,000 252,400	126 251,368	(874) (1,032)
Rents & Royaltics Sale of Property	252,400		232,400	2,500,000	2,500,000
Miscellaneous	21,000		21,000	97,013	76,013
Total - Local Sources	16,642,220		16,642,220	19,154,781	2,512,561
State Sources:					
Categorical Special Education Aid	663,039		663,039	663,039	-
Equalization Aid	42,210		42,210	42,210	-
Categorical Security Aid	18,978		18,978	18,978	-
Categorical Transportation Aid	32,013	223,000	32,013 223,000	32,013 229,562	6,562
Extraordinary Aid TPAF Pension and Post Retirement Medical		223,000	223,000	229,302	0,502
Contributions (On-Behalf - Non-Budgeted)			_	452,628	452,628
TPAF Pension Contribution (On-Behalf - Non-Budgeted)			_	253,665	253,665
TPAF NCGI Premium (On-Behalf - Non-Budgeted)			-	22,390	22,390
TPAF Social Security (Reimbursed - Non-Budgeted)	756,240	223,000	979,240	489,817 2,204,302	489,817 1,225,062
Total - State Sources TOTAL REVENUES	17,398,460	223,000	17,621,460	21,359,083	3,737,623
TOTAL REVENUES	17,378,400	223,000	17,021,100	21,337,003	5,151,025
EXPENDITURES: Current Expense:					
Regular Programs - Instruction					
Preschool - Salaries of Teachers		51,100	51,100	51,100	-
Kindergarten - Salaries of Teachers	306,742	46,810	353,552	353,543	9
Grades 1-5 - Salaries of Teachers	1,613,422	(138,808)	1,474,614	1,474,526	88
Grades 6-8 - Salaries of Teachers	848,131 1,741,112	137,451 (60,577)	985,582 1,680,535	985,581 1,678,540	l 1,995
Grades 9-12 - Salaries of Teachers Regular Programs - Home Instruction:	1,741,112	(00,577)	1,000,333	1,070,340	1,993
Salaries of Teachers	5,000	(3.106)	1,894	1,893	1
Purchased Prof. Educational Services	5,000	(5,000)		·	-
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	72,906	10,452	83,358	83,207	151
Purchased Prof. Educational Services	55,570 2,950	(51,220) (1,004)	4,350 1,946	4,334 1,298	16 648
Purchased Technical Services Other Purchased Services (400-500 series)	75,870	563	76,433	76,316	117
General Supplies	279,260	(41,525)	237,735	233,539	4,196
Textbooks	154,424	(13,421)	141,003	140,986	17
Other Objects	2,205	(1,485)	720	720 5,085,583	7,239
TOTAL REGULAR PROGRAMS - INSTRUCTION	5,162,592	(69,770)	5,092,822	3,083,383	7,239
SPECIAL EDUCATION - INSTRUCTION					
Resource Room/Resource Center: Salaries of Teachers	748,203	162,512	910.715	910,714	1
Other Salaries for Instruction	77,302	(1,118)	76,184	76,183	1
General Supplies	14,600	(1,694)	12,906	10,850	2,056
Textbooks	400	(400)		<del></del>	
Total Resource Room/Resource Center	840,505	159,300	999,805	997,747	2,058
Home Instruction:		12,301	12,301	12,301	
Salaries of Teachers	- -	5,115	5,115	4,875	240
Purchased Prof-Ed. Services Total Home Instruction	-	17,416	17,416	17,176	240
					0.200
TOTAL SPECIAL EDUCATION - INSTRUCTION	840,505	176,716	1,017,221	1,014,923	2,298
Basic Skills/Remedial - Instruction	£1.062		51.062	51.062	
Salaries of Teachers	51,063 500	(66)	51,063 434	51,063 432	2
General Supplies Total Basic Skills/Remedial - Instruction	51,563	(66)	51,497	51,495	2
Bilingual Education - Instruction	21,000				
Salaries of Teachers	52,263	(19,402)	32,861	32,854	7
Purchased Prof. Educational Services	500	(500)			-
General Supplies	52 262	(1)	499	497	9
Total Bilingual Education - Instruction	53,263	(19,903)	33,360	33,351	9

	Original Budget	Budget Transfers/ Adjustments	Final Budget	Actual	Variance Final to Actual
School-Sponsored Cocurricular Activities - Instruction		1.075	00 5775	<b>50.400</b>	10.166
Salaries	82,500 250	1,275 265	83,775 515	70,609 328	13,166 187
Supplies and Materials Other Objects	230	3,825	3,825	3,819	6
Total School-Sponsored Cocurricular Activities - Instruction	82,750	5,365	88,115	74,756	13,359
School-Sponsored Athletics - Instruction					
Salaries	211,285	(11,000)	200,285	198,677	1,608
Purchased Services (300-500 series)	73,960	(29,000)	44,960	44,813	147
Supplies and Materials	45,875	(6,235)	39,640	38,328	1,312
Other Objects	20,210	(654)	19,556	15,552	4,004
Total School-Sponsored Athletics - Instruction	351,330	(46,889)	304,441	297,370	7,071
Other Instructional Programs - Instruction Other Objects	1,200	_	1,200		1,200
Total Other Instructional Programs - Instruction	1,200		1,200		1,200
TOTAL INSTRUCTION	6,543,203	45,453	6,588,656	6,557,478	31,178
TOTAL ENSTROCTION	0,545,205	77,777	0,500,050	0,557,470	51,170
Undistributed Expenditures - Instruction:	am c a s =	01# 041	1.00(.00(	1 004 055	
Tuition to Other LEAs Within the State - Special	876,945	217,341 6,000	1,094,286 342,000	1,094,255 341,930	31 70
Tuition to County Voc. School Dist Regular	336,000 208,800	27,260	236,060	236,060	70
Tuition to County Voc. School Dist Special Tuition to CSSD & Regional Day Schools	417,530	99,753	517.283	517,247	36
Tuition to Private Schools for the Disabled - Within State	912,514	193,700	1,106,214	1,105,914	300
Total Undistributed Expenditures - Instruction:	2,751,789	544,054	3,295,843	3,295,406	437
Undist. Expend Attendance and Social Work Services			<del> </del>		
Supplies and Materials		4,500	4,500	4,492	8
Total Undistributed Expenditures - Attendance and Social Work Services:		4,500	4,500	4,492	
Undist, Expend Health Services					
Salaries	158,759	3,225	161,984	161,984	-
Purchased Professional & Technical Services	17,000	(5,100)	11,900	11,900	-
Other Purchased Services (400-500 series)	250 6,161	(250) 4.900	11,061	10,258	803
Supplies and Materials Total Undistributed Expenditures - Health Services	182,170	2,775	184,945	184,142	803
Undist, Expend Speech, OT, PT & Related Sves	102,170	2,110	104,745	104,142	003
Salaries	137,916	3,100	141.016	140,998	18
Purchased Professional- Education Services	375,000	54,869	429,869	425,238	4,631
Supplies and Materials	<u> </u>	700	700	446	254
Total Undist. Expend Speech, OT, PT & Related Svcs	512,916	58,669	571,585	566,682	4,903
Undist. Expend Other Supp. Serv. Students-Extra. Serv.				4	_
Salaries	68,356	600	68,956	68,951	5
Purchased Prof. Educational Services	22,144 90,500	31,000 31,600	53,144 122,100	50,521 119,472	2,623 2,628
Total Undist, Expend Other Supp. Serv. Students-Extra. Serv. Undist. Expend Guidance	90,300	31,000	122,100	119,472	2,020
Salaries of Other Professional Staff	325,810	(5,448)	320,362	320,158	204
Salaries of Secretarial and Clerical Assistants	43,300	3,520	46,820	46,818	2
Purchased Professional - Educational Services	9,500	(3,852)	5,648	5,595	53
Other Purchased Services (400-500 series)	750	(660)	90		90
Supplies and Materials	12,170	(5,370)	6,800	6,322	478
Other Objects	900	(800)	100	40	60
Total Undist. Expend Guidance	392,430	(12,610)	379,820	378,933	887
Undist. Expend Child Study Teams	43,300		43,300	43,300	_
Salaries of Secretarial and Clerical Assistants	45,300 347,900	(2,628)	345,272	344,916	356
Purchased Professional - Educational Services Other Purchased Services (400-500 series)	6,075	(1,672)	4,403	4,327	76
Supplies and Materials	10,800	(5,200)	5,600	5,523	77
Total Undist, Expend Child Study Teams	408,075	(9,500)	398,575	398,066	509
Undist. Expend Improvement of Inst. Serv.			-		
Salaries of Supervisor of Instruction	81,600	(79,750)	1,850	1,848	2
Salaries of Other Professional Staff	-	17,600	17,600	17,126	474
Other Purchased Services (400-500 series)	2,000	(2,000)			-
Supplies and Materials	2,858	4 (000)	2,862	2,862	-
Other Objects	900	(900)	22 212	21,836	476
Total Undist. Expend Improvement of Inst. Serv.	87,358	(65,046)	22,312	21,830	4/0
Undist. Expend Educational Media Serv./Sch. Library Salaries	207,634	7,200	214,834	214,834	-
Other Purchased Services (400-500 series)	10,790	610	11,400	11,399	1
Supplies and Materials	6,543	(2,825)	3,718	3,701	17
Total Undist. Expend Educational Media Serv./Sch. Library	224,967	4,985	229,952	229,934	18
Undist. Expend Instructional Staff Training Serv.					
Purchased Professional - Educational Services	12,750	151	12,901	12,901	
Other Purchased Services (400-500 series)	2,250	(1,291)	959	670	289
Total Undist, Expend Instructional Staff Training Serv.	15,000	(1,140)	13,860	13,571	289

Sacines   Saci		Original Budget	Budget Transfers/ Adjustments	Final Budget	Actual	Variance Final to Actual
Legal Services	Undist. Expend Supp. Serv General Administration					
Auchit Pice 47,000 1, 20,000 22,000 Architestratifergeneries Services 10,000 1, 10,000						
Architectual/Enginements Services   10,000   8,128   18,128   13,135   3,750   2,100			2,400			
Other Purchased Professional Services   16,859   11,960   5,859   3,750   2,100			0.120			
Decominisations of Engineers   98,756   23,022   75,725   75,228   497			,			
BOD Claber Purchased Perci Services				-	-	-
Micro   Puech Serv (409-500)   4,2,505   3,5,005   3,9,02   10,3   3,006   6,904   6,477   42,3   3,007   10,						
General Supplies         10,500         (3,600)         (4,77)         12.75         12.87         12.88         BOK Membership Dues and Feve         3,000         (1,702)         1,217         1.83         1.80         ROK Membership Dues and Feve         3,000         (800)         7,200         7,217         1.23         1.23         1.23         1.23         1.23         1.23         2.21         2.20 <td></td> <td>•</td> <td></td> <td></td> <td>,</td> <td></td>		•			,	
Missellancous Expenditures   3,000	·					423
Total Undist. Expend Supp. Serv General Administration   Undist. Expend Supp. Serv General Administration   Salmes of Principals / Salmes of Security and Carlot / Salmes of Security / Salmes / Salmes of Security / Salmes / Salme	• •	3,000	(1,725)	1,275	1,257	18
Salmiss of Principals Assistants Artificipals   \$48,675   \$(17,088)   \$51,587   \$31,508   \$79   \$Salmiss of Sacetarial and Clerical Assistants   \$22,159   \$(18,740)   \$206,410   \$205,255   \$1,115   \$	BOE Membership Dues and Fees					
Salmes of Principulal Assistant Principula   \$48,675   \$(7,088)   \$31,587   \$31,598   71.95   \$50.0000   \$20.00000   \$20.00000   \$20.00000   \$20.00000   \$20.00000   \$20.00000   \$20.00000   \$20.00000   \$20.000000   \$20.00000000000000000000000000000000000		515,279	47,906	563,185	536,112	27,073
Salaries of Secretarial and Clerical Assistants   225,150   (18,740)   206,130   205,255   1,115   200   2	± 0.0					
Chem   Purchased Services (400-500 earier)   23,705   (6.552)   17,033   15,371   1,682   Supplies and Materials   51,260   C1,330   29,870   27,582   2,828   Other Objects   4,500   - 4,500   4,260   240   Undist. Expend Central Services   35,270   C3,810   39,94,20   240,500   240   Undist. Expend Central Services   36,100   5,420   41,520   41,577   3   3   Purchased Professional Services   36,100   5,420   41,520   41,577   3   3   Purchased Professional Services   36,100   5,420   41,520   41,577   3   3   Purchased Technical Services   16,500   7,810   46,75   10,900						
Supplies and Materials		,		,	,	
Charle Chipetes   4,500   -4,500   4,260   240   1041   124   135   132   13						
Total Undist. Expend. Support Serv. School Administration   S53,239   (6),810   789,420   784,048   784,			(21,550)			
Undist. Expend Central Services   244,650   1,325   244,875   244,889   86     Purchased Professional Services   36,100   5,420   41,520   41,517   3   3     Purchased Professional Services   -2,210   2,210   2,200   10     Miss. Purchased Services (400-500 series)   14,605   130   14,735   10,982   3,733     Supplies and Materials   16,590   (7,810)   8,690   7,864   1,606     Miss. Clamorus Expenditures   1,500   -1,100   1,215   825     Total Undist. Expend Central Services   312,355   1,275   313,509   307,887   5,743     Undist. Expend Admin. Info. Technology   11,405   10,4055   100     Purchased Technical Services   11,400   2,061   17,461   17,461   -2     Other Purchased Services (400-500 series)   500   0,500   100,000     Purchased Technical Services   32,600   3,333   22,247   20,305   1,742     Other Divides Services (400-500 series)   500   6,000   2,000   2,000   2,000     Purchased Technical Services   500   10,1055   17,451   14,153   14,2310   1,843     Undist. Expend Admin. Info. Technology   7,244	"		(63.810)			
Purchased Professional Services   \$5,00		000,000	(00,00)			
Purchased Technical Services (400-500 series)	Salaries	243,650	1,325	244,975	244,889	86
Misc. Purchased Services (400-500 series)	Purchased Professional Services	36,100				
Supplies and Materials   16,500   7,810   8,690   7,084   1,606   MizealEmbook Expenditures   3,1500   1,215   28.5     Total Undist. Expend Actuary Services   312,355   1,275   313,630   307,887   5,743     Undist. Expend Actuary Services   119,695   10,500   10,4195   104,095   100     Purchased Technical Services   15,400   2,061   17,461   17,461   17,461     Cheer Purchased Technical Services   5,000   (500)		-				
Miscellameous Expenditures	Misc. Purchased Services (400-500 series)				,	
Total Undist. Expend Action Information   State			(7,810)			
Salaries   119,695   105,000   104,195   104,095   105   106,095	·		1,000			
Salaries   119,695   15,000   104,195   104,095   100		312,355	1,2/5	313,030	307,887	5,743
Purchased Technical Services	•	119.695	(15.500)	104.195	104.095	100
Supplies and Materials   Section				/	,	-
Supplies and Materials				*	,	-
Product   Prod		25,600		22,247	20,505	1,742
Salaries		500	(250)	250	249	1
Salaries         172,444         9,730         182,274         182,271         3           Cleaning, Repair and Maintenance Services         102,100         22,717         124,817         120,718         4,099           Travel         -         300         300         244         56           General Supplies         5,000         (5,000)         716         2,216         2,216         -           Other Objects         1,500         716         2,216         2,216         -           Undist, Expend Required Maint, for School Facilities         281,144         28,463         309,607         305,449         4,158           Undist, Expend Custodial Services         576,518         8,175         584,693         584,683         10           Salaries of Non-Instructional Aides         6,000         (403)         5,597         5,996         1           Purchased Professional and Technical Services         22,980         (18,586)         4,394         4,993         1           Rental Of Land & Bilds, Other Than Lease Purchase Agreement         2         -         2         1         1           Other Purchased Property Services         21,400         (7,000)         14,400         12,390         2,010           Insu		161,695	(17,542)	144,153	142,310	1,843
Cleaning, Repair and Maintenance Services   102,100   22,717   124,817   120,718   4,099     Travel	•	172 544	9.730	182 274	182 271	3
Travel General Supplies General Supplies General Supplies General Supplies (other Objects)         5,00 (5,000) (5,000)         300 (244)         56 (5,000)           Other Objects (other Objects)         1,500 (7,000)         716 (2,216)         2,216 (2,216)         - 1           Undist. Expend Custodial Services         81,140 (2,346)         30,9607 (305,449)         4,158           Undist. Expend Custodial Services         756,518 (3,347)         81,755 (3,548)         584,683 (3,00)           Salaries of Non-Instructional Aides         6,000 (403) (15,015) (4,585)         4,585 (4,385)         1           Purchased Professional and Technical Services         22,980 (18,586) (4,394) (4,393) (1,394) (1,394)         1           Rental of Land & Biblig Other Than Lease Purchase Agreement         2 (1,400) (7,000) (14,400) (12,390) (2,290) (1,400) (1,290) (1,2						
General Supplies         5,000         (5,000)         Conder Objects         2.16         2.216         3.216         3.216         3.216         3.216         3.216         3.216         3.216         3.216         3.216         3.216         3.216         4.282         4.282         4.282         4.282         4.282         2.216         4.282         2.216         4.282         2.216         4.282         2.216         4.282         2.216         4.282         2.216         2.216         2.216         2.216         2.216         2.216         2.216         2.217         2.217         2.217         2.221         1.221         2.221         2.221         2						
Cher Objects		5,000				_
Salaries   Salaries   S76,518   S175   S84,693   S84,683   10   Salaries of Non-Instructional Aides   6,000   (403)   5,597   5,596   1   1   1   1   1   1   1   1   1		1,500	716	2,216		-
Salaries         576,518         8,175         584,693         584,683         10           Salaries of Non-Instructional Aides         6,000         (403)         5,597         5,596         1           Purchased Professional and Technical Services         19,600         (15,015)         4,585         4,585         -           Cleaning, Repair and Maintenance Services         22,980         (18,586)         4,394         4,393         1           Rental of Land & Bidg, Other Than Lease Purchase Agreement         2         -         2         1         1           Other Purchased Property Services         21,400         (7,000)         14,400         12,390         2,010           Insurance         75,500         2,825         78,325         78,325         -           Travel         -         300         300         297         3           Miscellaneous Purchased Services         127,700         (17,334)         110,366         110,211         155           General Supplies         127,700         (96,417)         120,583         113,208         7,375           Energy (Energy and Electricity)         201,000         (6,600)         194,400         192,421         1,979           Other Objects         2,500	Undist, Expend Required Maint. for School Facilities	281,144	28,463	309,607	305,449	4,158
Salaries of Non-Instructional Aides         6,000         (403)         5,597         5,596         1           Purchased Professional and Technical Services         19,600         (15,015)         4,585         4,585         -           Cleaning, Repair and Maintenance Services         22,980         (18,586)         4,394         4,393         1           Rental of Land & Bldg, Other Than Lease Purchase Agreement         2         -         2         1         1           Other Purchased Property Services         21,400         (7,000)         14,400         12,390         2,010           Insurance         75,500         2,825         78,325         78,325         -         -           Travel         -         300         300         297         3           Miscellaneous Purchased Services         30,250         (250)         30,000         30,000         -           General Supplies         127,700         (17,334)         110,366         110,211         155           Energy (Natural Gas)         217,000         (96,417)         120,583         113,208         7,375           Energy (Natural Gas)         21,000         (6,600)         194,400         192,421         1,979           Other Objects <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Purchased Professional and Technical Services         19,600         (15,015)         4,585         4,585         -           Cleaning, Repair and Maintenance Services         22,980         (18,586)         4,394         4,393         1           Rental of Land & Bildg, Other Than Lease Purchase Agreement         2         -         2         1         1           Other Purchased Property Services         21,400         (7,000)         14,400         12,390         2,010           Insurance         75,500         2,825         78,325         78,325         -           Travel         -         300         300         297         3           Miscellaneous Purchased Services         30,250         (250)         30,000         30,000         -           General Supplies         127,700         (17,334)         110,366         110,211         155           Energy (Energy and Electricity)         201,000         (96,417)         120,583         113,208         7,375           Other Objects         2,500         (1,775)         725         714         11           Total Undist. Expend Custodial Services         2,310         (152,080)         1,148,370         1,316,824         11,546           Undist. Expend Care and Upke				•		
Cleaning, Repair and Maintenance Services         22,980         (18,586)         4,394         4,393         1           Rental of Land & Bidg. Other Than Lease Purchase Agreement         2         -         2         1         1           Other Purchased Property Services         21,400         (7,000)         14,400         12,300         2,010           Insurance         75,500         2,825         78,325         78,325         -           Travel         -         300         300         297         3           Miscellaneous Purchased Services         30,250         (250)         30,000         30,000         -           General Supplies         127,700         (17,334)         110,366         110,211         155           Energy (Natural Gas)         217,900         (96,417)         120,583         113,208         7,375           Energy (Energy and Electricity)         201,000         (6,600)         194,400         192,421         1,979           Other Objects         2,500         (1,775)         725         714         11           Total Undist. Expend Custodial Services         1,309,459         152,080         1,148,370         1,136,824         11,546           Undist. Expend Care and Upkeep of Grounds <td></td> <td></td> <td></td> <td></td> <td></td> <td>1</td>						1
Rental of Land & Bidg, Other Than Lease Purchase Agreement   2						-
Other Purchased Property Services         21,400         (7,000)         14,400         12,390         2,010           Insurance         75,500         2,825         78,325         78,325         -           Travel         30         300         300         297         3           Miscellaneous Purchased Services         30,250         (250)         30,000         30,000         -           General Supplies         127,700         (17,334)         110,366         110,211         155           Energy (Natural Gas)         217,000         (96,417)         120,583         113,208         7,375           Energy Chergy and Electricity         201,000         (6,600)         194,400         192,421         1,979           Other Objects         2,500         (1,775)         725         714         11           Total Undist. Expend Custodial Services         1,300,450         (152,080)         1,148,370         1,368,24         11,546           Undist. Expend Care and Upkeep of Grounds         23,118         1         23,119         23,118         1           Purchased Professional and Technical Services         10,000         (9,970)         30         30         -           General Supplies         5,500		/	(18,380)			
Insurance   75,500   2,825   78,325			(7.000)		-	
Travel         -         300         300         297         3           Miscellaneous Purchased Services         30,250         (250)         30,000         30,000         -           General Supplies         127,700         (17,334)         110,366         110,211         155           Energy (Natural Gas)         217,900         (96,417)         120,583         113,208         7,375           Energy (Energy and Electricity)         201,000         (6,600)         194,400         192,421         1,979           Other Objects         2,500         (1,775)         725         714         11           Total Undist, Expend Custodial Services         1,300,450         (152,080)         1,148,370         1,136,824         11,546           Undist, Expend Care and Upkeep of Grounds         23,118         1         23,119         23,118         1           Purchased Professional and Technical Services         10,000         (9,970)         30         30         -           Cleaning, Repair and Maintenance Services         5,500         (2,690)         2,810         2,096         714           General Supplies         5,500         (5,230)         270         269         1           Total Undist, Expend Care and Upkeep of	· ·					2,010
Miscellaneous Purchased Services         30,250         (250)         30,000         30,000         -           General Supplies         127,700         (17,334)         110,366         110,211         155           Energy (Natural Gas)         217,000         (96,417)         120,583         113,208         7,375           Energy (Energy and Electricity)         201,000         (6,600)         194,400         192,421         1,737           Other Objects         2,500         (1,775)         725         714         11           Total Undist. Expend Custodial Services         1,300,450         (152,080)         1,148,370         1,136,824         11,546           Undist. Expend Care and Upkeep of Grounds         23,118         1         23,119         23,118         1           Purchased Professional and Technical Services         10,000         (9,970)         30         30         30           Cleaning, Repair and Maintenance Services         5,500         (2,690)         2,810         2,096         714           General Supplies         5,500         (5,230)         270         269         1           Total Undist. Expend Security         21,000         (10,860)         10,140         10,139         1 <td< td=""><td></td><td>,5,500</td><td></td><td></td><td></td><td>3</td></td<>		,5,500				3
Ceneral Supplies   127,700   (17,334)   110,366   110,211   155		30.250				-
Energy (Natural Gas)			, ,		110,211	155
Energy (Energy and Electricity)         201,000         (6,600)         194,400         192,421         1,979           Other Objects         2,500         (1,775)         725         714         11           Total Undist. Expend Custodial Services         1,300,450         (152,080)         1,148,370         1,136,824         11,546           Undist. Expend Care and Upkeep of Grounds         23,118         1         23,119         23,118         1           Purchased Professional and Technical Services         10,000         (9,970)         30         30         -           Cleaning, Repair and Maintenance Services         5,500         (2,690)         2,810         2,096         714           General Supplies         5,500         (5,230)         270         269         1           Total Undist. Expend Care and Upkeep of Grounds         44,118         (17,889)         26,229         25,513         716           Undist. Expend Security         21,000         (10,860)         10,140         10,139         1           General Supplies         -         5,460         5,460         5,459         J           General Supplies         -         5,460         5,460         5,459         J           Total Undist. Expen						7,375
Total Undist. Expend Custodial Services         1,300,450         (152,080)         1,148,370         1,136,824         11,546           Undist. Expend Care and Upkeep of Grounds         23,118         1         23,119         23,118         1           Purchased Professional and Technical Services         10,000         (9,970)         30         30         30         -           Cleaning, Repair and Maintenance Services         5,500         (2,690)         2,810         2,096         714           General Supplies         5,500         (5,230)         270         269         1           Total Undist. Expend Care and Upkeep of Grounds         44,118         (17,889)         26,229         25,513         716           Undist. Expend Security         21,000         (10,860)         10,140         10,139         1           General Supplies         -         5,460         5,460         5,459         1           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2	Energy (Energy and Electricity)	201,000		194,400	192,421	1,979
Undist. Expend Care and Upkeep of Grounds         23,118         1         23,119         23,118         1           Purchased Professional and Technical Services         10,000         (9,970)         30         30         -           Cleaning, Repair and Maintenance Services         5,500         (2,690)         2,810         2,096         714           General Supplies         5,500         (5,230)         270         269         1           Total Undist. Expend Care and Upkeep of Grounds         44,118         (17,889)         26,229         25,513         716           Undist. Expend Security         21,000         (10,860)         10,140         10,139         1           General Supplies         -         5,460         5,460         5,459         1           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2	Other Objects	2,500				
Salaries         23,118         1         23,119         23,118         1           Purchased Professional and Technical Services         10,000         (9,970)         30         30         -           Cleaning, Repair and Maintenance Services         5,500         (2,690)         2,810         2,096         714           General Supplies         5,500         (5,230)         270         269         1           Total Undist. Expend Care and Upkeep of Grounds         44,118         (17,889)         26,229         25,513         716           Undist. Expend Security         21,000         (10,860)         10,140         10,139         1           General Supplies         -         5,460         5,460         5,459         J           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2	Total Undist. Expend Custodial Services	1,300,450	(152,080)	1,148,370	1,136,824	11,546
Purchased Professional and Technical Services         10,000         (9,970)         30         30         -           Cleaning, Repair and Maintenance Services         5,500         (2,690)         2,810         2,096         714           General Supplies         5,500         (5,230)         270         269         1           Total Undist. Expend Care and Upkeep of Grounds         44,118         (17,889)         26,229         25,513         716           Undist. Expend Security         21,000         (10,860)         10,140         10,139         1           General Supplies         -         5,460         5,460         5,459         1           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2						
Cleaning, Repair and Maintenance Services         5,500         (2,690)         2,810         2,096         714           General Supplies         5,500         (5,230)         270         269         1           Total Undist. Expend Care and Upkeep of Grounds         44,118         (17,889)         26,229         25,513         716           Undist. Expend Security         21,000         (10,860)         10,140         10,139         1           General Supplies         -         5,460         5,460         5,459         1           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2			_			1
General Supplies         5,500         (5,230)         270         269         1           Total Undist. Expend Care and Upkeep of Grounds         44,118         (17,889)         26,229         25,513         716           Undist. Expend Security         21,000         (10,860)         10,140         10,139         1           General Supplies         -         5,460         5,460         5,459         1           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2						714
Total Undist. Expend Care and Upkeep of Grounds         44,118         (17,889)         26,229         25,513         716           Undist. Expend Security         21,000         (10,860)         10,140         10,139         1           General Supplies         -         5,460         5,460         5,459         1           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2						
Undist. Expend Security         21,000         (10,860)         10,140         10,139         1           Purchased Professional and Technical Services         21,000         5,460         5,460         5,459         1           General Supplies         21,000         (5,400)         15,600         15,598         2           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2	···					
Purchased Professional and Technical Services         21,000         (10,860)         10,140         10,139         1           General Supplies         -         5,460         5,460         5,459         1           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2		44,118	(17,807)	20,229	23,313	/10
General Supplies         -         5,460         5,460         5,459         1           Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2		21 000	(10.860)	10 140	10 139	1
Total Undist. Expend Security         21,000         (5,400)         15,600         15,598         2		21,000				
	**	21,000		<del></del>		
	•					

	Original Budget	Budget Transfers/ Adjustments	Final Budget	Actual	Variance Final to Actual
Undist, Expend Student Transportation Services	Dauger	Hajastacins	Duuget	1101000	720000
Salaries for Pupil Trans (Other than Between Home and School)	30,000	7,165	37,165	37,162	3
Management Fee - ESC Transp, Prog.	,	13,041	13,041	13,041	_
Cleaning, Repair, & Maintenance Services	5,000	(1,225)	3,775	3,774	1
Contract Services (Other than Between Home & School)-Vendors	30,000	2,635	32,635	32,634	1
Contract Services (Bet. Home & Sch) - Joint Agrmnts	70,000	(9,200)	60,800	60,723	77
Contract Service (Spl. Ed Students)-ESC's & CTSA's	400,000	34,689	434,689	434,688	1
Contract Services (Sp Ed Stds) - Joint Agrmnts	25,000	(11,500)	13,500	13,500	-
Contract Services (Charter Students) - Aid-in-lieu	,	2,652	2,652	2,652	-
Miscellaneous Purchased Services - Transportation	5,000	(1,960)	3,040	2,799	241
Total Undist. Expend Student Transportation Services	565,000	36,297	601,297	600,973	324
UNALLOCATED BENEFITS					
Social Security Contributions	210,000	(1,200)	208,800	199,735	9,065
Other Retirement Contributions - PERS	175,000	(28,720)	146,280	145,692	588
Other Retirement Contributions - Regular		10,486	10,486	10,486	
Unemployment Compensation	120,000	_	120,000	86,466	33,534
Worker's Compensation	73,000	(2,300)	70,700	70,687	13
Health Benefits	1,987,147	(242,740)	1,744,407	1,743,249	1,158
Tuition Reimbursement	30,000	(7,700)	22,300	22,300	-
Other Employee Benefits	30,000	(15,711)	14,289	14,289	<u>-</u>
TOTAL UNALLOCATED BENEFITS	2,625,147	(287,885)	2,337,262	2,292,904	44,358
On-behalf TPAF pension Contributions and Post Retirement Medical Benefits (non-budgeted) Reimbursed TPAF Social Security Contributions (non-budgeted)		-		728,683 489,817	(728,683) (489,817)
TOTAL ON-BEHALF CONTRIBUTIONS				1,218,500	(1,218,500)
TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS	2,625,147	(287,885)	2,337,262	3,511,404	(1,174,142)
TOTAL UNDISTRIBUTED EXPENDITURES	11,344,623	127,622	11,472,245	12,578,620	(1,106,375)
TOTAL GENERAL CURRENT EXPENSE	17,887,826	173,075	18,060,901	19,136,098	(1,075,197)
CAPITAL OUTLAY Equipment:					
School -Spons. & other instruction programs Undistributed	-	3,439	3,439	3,439	-
Undistributed Expenditures - Administrative Info Tech	-	8,542	8,542	8,542	-
Undist. Expend Required Maint, For School Facilities	24,323	23,670	47,993	47,993	-
Undist, Expend Custodial Services		6,252	6,252	6,252	
Total Equipment	24,323	41,903	66,226	66,226	
Facilities Acquisition of Construction Serv.					
Other Objects	45,603	(16,028)	29,575	29,575	
Total Facilities Acquisition and Construction	45,603	(16,028)	29,575	29,575	
Total Capital Outlay	69,926	25,875	95,801	95,801	-
Transfer of Funds to Charter Schools	38,436	24,050	62,486	62,473	13
TOTAL EXPENDITURES	17,996,188	223,000	18,219,188	19,294,372	(1,075,197)
Excess (Deficiency) of Revenues Over (Under) Expenditures	(597,728)		(597,728)	2,064,711	2,662,439

	Original Budget	Budget Transfers/ Adjustments	Final Budget	Actual	Variance Final to Actual
Fund Balance, July 1				1,663,841	÷
Fund Balance, June 30	(597,728)		(597,728)	3,728,552	2,662,439
Recapitulation of excess (deficiency) of revenues under expenditures Adjustment for prior years encumbrances	(49,073)		(49,073)		49,073
Increase in Capital Reserve Principal Interest Budgeted Fund Balance	1,000 (549,655) (597,728)		1,000 (549,655) (597,728)	2,500,000 126 (435,415) 2,064,711	2,500,000 (874) 114,240 2,662,439
	Recapitulation: Restricted Fund Bal	ance:			
	Capital Reserve			2,538,108	
	Emergency Reserve	e esignated for Subseque	nt	100,000	
	Years' Expenditu	**		579,538	
	Excess Surplus - C			118,577	
	Assigned Fund Balar Year-End Encumb			24,250	
	Unassigned Fund Ba		-	368,079 3,728,552	
	Reconciliation to Go	vernmental Funds		3,720,332	
	Statement (GAAI				
		yment not recognized	on	(28,042)	
	GAAP Basis Fund Balance per G	overnmental Funds (C	GAAP)	3,700,510	

WOOD-RIDGE BOARD OF EDUCATION
Budgetary Comparison Schedule
Special Revenue Fund
For the Fiscal Year Ended June 30, 2014

BudgetFinalVarianceOriginalTransfers/FinalFinal to ActualBudgetAdjustmentsBudgetFinal to Actual	3,000     11,027     14,027     10,501     (3,526)       271,827     38,474     310,301     309,549     (752)	49,501 324,328 320,050 (4	6,311 6,311 - 6,311	3,500         3,500         3,252           73,378         282,162         279,394	Benefits     253     253     253     -       tional Services     19,500     19,500     -       63,043     (59,229)     3,814     3,795     19       rices     15,201     15,201     15,201     1,385       3,000     292     3,292     1,907     1,385       106     106     -     -     106	66,043 (23,877) 42,166 40,656 1,510	Over (Under)
	REVENUES: Local Sources Federal Sources	reueral sources  Total Revenues	EXPENDITURES: Instruction: Salaries of Teachers Purchased Professional - Educational Services Other Purchased Services (400-500 series) General Supplies	Textbooks Total instruction	Support services: Personal Services - Employee Benefits Purchased Professional Educational Services Other Purchased Services Miscellaneous Purchased Services Supplies & Materials Other Objects	Total support services	Total Expenditures  Excess (Deficiency) of Revenues Over (Under)

Required Supplementary Information Budgetary Comparison Schedule Note to Required Supplementary Information For the Fiscal Year Ended June 30, 2014

# Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

		General Fund	Special Revenue Fund
Sources/inflows of resources	_		
Actual amounts (budgetary basis) "revenue"		24.240.000	220.050
from the budgetary comparison schedule	[C-1],[C-2]	21,359,083	320,050
Difference - budget to GAAP:			
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.			
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes		38,950	
The last state aid payment is recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the			
related expense (GASB 33)	<del>-</del>	(28,042)	<del>, , ,</del>
Total revenues as reported on the statement of revenues, expenditure	res		
and changes in fund balances - governmental funds.	[B-2] _	21,369,991	320,050
Uses/outflows of resources			
Actual amounts (budgetary basis) "total outflows" from the	[C-1],[C-2]	19,294,372	320,050
budgetary comparison schedule Differences - budget to GAAP			
Encumbrances for supplies and equipment ordered but not			
received are reported in the year the order is placed for budgetary			
purposes, but in the year the supplies are received for financial			
reporting purposes.	-		
Total expenditures as reported on the statement of revenues,			
expenditures, and changes in fund balances - governmental funds	[B-2]	19,294,372	320,050

SPECIAL REVENUE FUND

WOOD-RUDGE BOARD OF EDUCATION

Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2014

F		KEVENUES Local Sources Federal Sources	Total Revenues	EXPENDITURES: Instruction: Salaries of Teachers	Purchased Services Cthor Purchased Services	General Supplies Textbooks	Total instruction	Support Services: Personal Services - Employee Benefits Purchased Professional Educational Services Other Purchased Services Miscellaneous Purchased Sorvices Supplies & Materials	Total support services	Total Expenditures	Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)
Total	Brought Forward (Ex. E-1a)	10,501	245,144	900	2,000	2,342	243,237		1,907	245,144	1
Tide I	Improving Basic Programs	53,743	53,743		2,925	26,556	32,792	253 19,500 1,198	20,951	53,743	1
Title I	Improving Basic Programs Carryover	1,065	1,065			998	998	661	199	1,065	4
Title II, Part A	Teacher & Principal Training & Recruiting	15,201	15,201				•	15,201	15,201	15,201	ī
Title II, Part A Teacher &	Principal Training & Recruiting Carryover	1,798	1,798				,	1,798	1,798	1,798	1
Title III, English	Language Acq. & Language Enchancement	3,099	3,099			2,499	2,499	009	009	3,099	in handsomething the second
	Totals 2014	10,501 309,549	320,050	11.5	2,925	32,263 32,263 3,252	279,394	253 19,500 3,795 15,201 1,907	40,656	320,050	1

WOOD-RIDGE BOARD OF EDUCATION

Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2014

	Total Brought Forward	I.D.E.A. Part B	LD.E.A. Part B	Wood-Ridge Education	Exxon	Total Carried
REVENUES	(Ex. E-1b)	Basic	Preschool	Association	Grant	Forward
Local Sources State Sources	4,825			5,179	497	10,501
Federal Sources	1 1	223,790	10,853			234,643
Total Revenues	4,825	223,790	10,853	5,179	497	245,144
EXPENDITURES: Instruction:						
Salaries of Teachers Purchased Services	3,000					3,000
Other Purchased Services (400-500 series)	1	223,790	10,853			234,643
General Supplies Textbooks	415			1,927 3,252		2,342 3,252
Other Objects						1
Total instruction	3,415	223,790	10,853	5,179	• [	243,237
Support services:						
Fersonal Services - Employee Benefits Purchased Professional Educational Services	r 1					F E
Other Purchased Services Miscellaneous Purchased Services	•					į
Supplies & Materials	1,410				497	1,907
Total support services	1,410		ı	r E	497	1,907
Total Expenditures	4,825	223,790	10,853	5,179	497	245,144
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)			ı	'	1	-

WOOD-RIDGE BOARD OF EDUCATION

Special Revenue Fund

Combining Schedule of Program Revenues and Expenditures - Budgetary Basis

For the Fiscal Year Ended June 30, 2014

	Total		Italian-	
	Brought Forward	MSG	American Committee on Education	Total Carried Forward
REVENUES Local Sources	(21.02.00)	1,410	3,415	4,825
State Sources Federal Sources	l I	Librory and		1 \$
Total Revenues		1,410	3,415	4,825
EXPENDITURES: Instruction: Solonies of Teachers	,		3,000	3,000
Purchased Services Other Purchased Services (400-500 series)	r r			
General Supplies Textbooks	1 1		415	415
Other Objects				I
Total instruction	1	1	3,415	3,415
Support services: Personal Services - Employee Benefits	•			ı
Purchased Professional and Technical Services Other Purchased Services	1 1			
Miscellaneous Purchased Services Supplies & Materials	1 1	1,410		1,410
Total support services		1,410	- Livery	1,410
Total Expenditures		1,410	3,415	4,825
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)		1		I Limited

CAPITAL PROJECTS FUND

# Capital Projects Fund Summary Schedule of Revenues, Expenditures, and Changes in Fund Balance-Budgetary Basis Year Ended June 30, 2014

Revenues and Other Financing Sources	
State Sources - SCC Grant	-
Interest on Investments	=
Federal Sources - Community Development Block Grant	-
Transfers from Capital Reserve	-
Transfers from Capital Outlay	-
. ,	
	-
Expenditures and Other Financing Uses	
Purchased professional and technical services	-
Land and improvements	-
Construction services	_
Equipment purchases	_
22 4 v. p. a.	
	_
Excess (deficiency) of revenues over (under) expenditures	-
Other Financing Sources (Uses)	
Transfers Out - Debt Service Fund	(310,000)
Fund balance - beginning	877,681
Fund balance - ending	567,681

#### Capital Projects Fund

# Schedule of Project Revenues, Expenditures, Project Balances and Project Status-Budgetary Basis Various School Improvements

#### From Inception and for the Year Ended June 30, 2014

EDA Loan proceeds		Prior Periods	Current Year	<u>Totals</u>	Revised Authorized <u>Cost</u>
Community Development Block Grant		200.204		200.204	
341,473		· ·		· ·	
Expenditures and Other Financing Uses Purchased professional and technical services Land and improvements Construction services 299,522 Equipment purchases  299,522 Equipment purchases  313,430 - 313,430 -  Excess (deficiency) of revenues over (under) expenditures 28,043 - 28,043 -  Additional project information: Project number Grant Date Bond authorization date Bonds authorized N/A Bonds issued Original authorized cost Revised authorized cost  Percentage increase over original authorized cost	Community Development Block Grant	42,169		42,109	
Purchased professional and technical services Land and improvements Construction services Equipment purchases  313,430 -		341,473		341,473	
Purchased professional and technical services Land and improvements Construction services Equipment purchases  299,522 Equipment purchases  313,430 - 313,430 - 313,430 -  Excess (deficiency) of revenues over (under) expenditures  28,043 - 28,043 - 28,043 - Additional project information: Project number Grant Date Bond authorization date Bond authorization date Bonds authorized N/A Bonds issued Original authorization cost Additional authorization cost Additional authorized cost Revised authorized cost  Revised authorized cost  Percentage increase over original authorized cost	Expenditures and Other Financing Uses				
Land and improvements Construction services Equipment purchases  313,430 - 313,430 -  Excess (deficiency) of revenues over (under) expenditures  28,043 - 28,043 -  Additional project information:  Project number		13,908	•	13,908	
Construction services Equipment purchases  313,430 - 313,430 -  Excess (deficiency) of revenues over (under) expenditures  28,043 - 28,043 -  Additional project information:  Project number SXXXXX Grant Date Bond authorization date Bonds authorized N/A Bonds issued N/A Original authorization cost Additional authorized cost Revised authorized cost  Percentage increase over original authorized cost  Percentage increase over original authorized cost		,		-	
Equipment purchases  313,430 -313,430 -313,430 -  Excess (deficiency) of revenues over (under) expenditures  28,043 -28,043 -  Additional project information: Project number xxxxx Grant Date Bond authorization date N/A Bonds authorized N/A Bonds issued N/A Original authorization cost Additional authorized cost Revised authorized cost Revised authorized cost  Percentage increase over original authorized cost		299,522		299,522	
Excess (deficiency) of revenues over (under) expenditures 28,043 - 28,043 - 28,043 - Additional project information:  Project number xxxxxxx Grant Date Bond authorization date N/A Bonds authorized N/A Bonds issued N/A Original authorization cost Additional authorized cost Revised authorized cost  Percentage increase over original authorized cost  Additional authorized cost  Percentage increase over original authorized cost		,		-	
Excess (deficiency) of revenues over (under) expenditures 28,043 - 28,043 -   Additional project information:  Project number xxxxxx  Grant Date Bond authorization date N/A Bonds authorized N/A Bonds issued N/A Original authorization cost 347,634 Additional authorized cost Revised authorized cost  Percentage increase over original authorized cost  Percentage increase over original authorized cost	Equipment parameter				
Excess (deficiency) of revenues over (under) expenditures  28,043  - 28,043  - 28,043  - Additional project information: Project number		313,430	_	313,430	
over (under) expenditures 28,043 - 28,043 - 28,043 - Additional project information:  Project number					
over (under) expenditures 28,043 - 28,043 - 28,043 - Additional project information:  Project number	Excess (deficiency) of revenues				
Additional project information:  Project number		28,043		28,043	_
Project number XXXXXX  Grant Date  Bond authorization date N/A  Bonds authorized N/A  Bonds issued N/A  Original authorization cost 347,634  Additional authorized cost  Revised authorized cost 341,473  Percentage increase over original authorized cost -					
Project number XXXXXX  Grant Date  Bond authorization date N/A  Bonds authorized N/A  Bonds issued N/A  Original authorization cost 347,634  Additional authorized cost  Revised authorized cost 341,473  Percentage increase over original authorized cost -	Additional project information:				
Grant Date Bond authorization date N/A Bonds authorized N/A Bonds issued N/A Original authorization cost Additional authorized cost Revised authorized cost  Percentage increase over original authorized cost  -		XXXXXX			
Bond authorization date N/A Bonds authorized N/A Bonds issued N/A Original authorization cost 347,634 Additional authorized cost Revised authorized cost 341,473  Percentage increase over original authorized cost -					
Bonds authorized N/A Bonds issued N/A Original authorization cost 347,634 Additional authorized cost Revised authorized cost 341,473  Percentage increase over original authorized cost -		N/A			
Bonds issued N/A Original authorization cost 347,634 Additional authorized cost Revised authorized cost 341,473  Percentage increase over original authorized cost -		N/A			
Original authorization cost 347,634  Additional authorized cost 341,473  Percentage increase over original authorized cost -		N/A			
Additional authorized cost Revised authorized cost  Percentage increase over original authorized cost  -		347,634			
Revised authorized cost 341,473  Percentage increase over original authorized cost -		,			
Percentage increase over original authorized cost -		341,473			
authorized cost -		•			
D		=			
Percentage completion 9276	Percentage completion	92%			
Original target completion date	Original target completion date	•			
Revised target completion date	Revised target completion date				

#### WOOD-RIDGE BOARD OF EDUCATION Capital Projects Fund

Schedule of Project Revenues, Expenditures, Project Balances and Project Status-Budgetary Basis Catherine E. Doyle Elementary - Additions and Renovations/Kitchen upgrades/Renovations to School Field From Inception and for the Year Ended June 30, 2014

				Revised
				Authorized
	Prior Periods	Current Year	<u>Totals</u>	Cost
Revenues and Other Financing Sources	1047.000		1.045.000	1.045.300
State Sources - SCC Grant	1,045,200		1,045,200	1,045,200
Bond proceeds and transfers	4,738,068		4,738,068	5,259,068
	5,783,268	**	5,783,268	6,304,268
Expenditures and Other Financing Uses				
Purchased professional and technical services Land and improvements	1,261,494		1,261,494	1,209,138
Construction services	3,218,820		3,218,820	4,924,290
Equipment purchases	178,316		178,316	170,840
	4,658,630		4,658,630	6,304,268
Other Financing Uses/ (Sources)				
Unexpended bond proceeds transferred to				
Debt Service Fund	(275,000)	(310,000)	(585,000)	<u> </u>
Excess (deficiency) of revenues				
over (under) expenditures	1,124,638	(585,000)	539,638	
Additional project information:				
Project number	5830-060-02-0171			
Grant Date	12/27/2002			
Bond authorization date	9/24/2002			
Bonds authorized	3,462,000			
Bonds issued	3,185,000			
Original authorization cost	4,507,000			
Additional authorized cost	1,797,268			
Revised authorized cost	6,304,268			
Percentage increase over original				
authorized cost	0.40			
Percentage completion	74%			
Original target completion date	Jun-04			
Revised target completion date	Dec-04			

#### **Capital Projects Fund**

# Schedule of Project Revenues, Expenditures, Project Balances and Project Status-Budgetary Basis Wood-Ridge Middle/High School - Renovations From Inception and for the Year Ended June 30, 2014

				Revised Authorized
	Prior Periods	Current Year	<u>Totals</u>	<u>Cost</u>
Revenues and Other Financing Sources			000	2 2 7 2 000
State Sources - SCC Grant	2,372,800		2,372,800	2,372,800
Bond proceeds and transfers	1,761,932		1,761,932	1,761,932
	4,134,732		4,134,732	4,134,732
Expenditures and Other Financing Uses				
Purchased professional and technical services	634,741		634,741	634,741
Land and improvements Construction services	3,146,042		3,146,042	3,146,042
Equipment purchases	353,949		353,949	353,949
Equipment purchases	333,947		333,545	300,515
	4,134,732		4,134,732	4,134,732
Excess (deficiency) of revenues				
over (under) expenditures		<u> </u>	_	
		i	VII.44	
Additional project information:				
Project number	5830-050-02-0172			
Grant Date	12/7/2002			
Bond authorization date	9/24/2002			
Bonds authorized	3,559,200			
Bonds issued	3,315,000			
Original authorization cost	5,932,000			
Additional authorized cost	(1,797,268)			
Revised authorized cost	4,134,732			
Percentage increase over original				
authorized cost	(0.30)			
Percentage completion	100%			
Original target completion date	Jun-04			
Revised target completion date	Nov-04			

WOOD-RIDGE BOARD OF EDUCATION Capital Projects Fund Summary Statement of Project Expenditures For the Fiscal Year Ended June 30, 2014

			Expenditures to Date Prior Curr	es to Date Current	Transferred to Debt Service	Unexpended Balance
Project Title/Issue	Date	Appropriations	Years	Year	Fund	June 30, 2014
Tank Removal	4/20/93	43,346	48,446			(5,100)
Ventilation Renovations	4/20/93	11,900	15,768			(3,868)
Concrete work, steps and walls	4/20/93	3,000	2,750			250
Classroom corridor door replacement	4/20/93	101,565	102,123			(558)
Restroom shower renovations	4/20/93	123,839	82,105			41,734
Architect Fees	4/20/93	9,493	13,908		-	(4,415)
Wheel Chair Lifts	4/20/93	48,330	48,330			
Various School Improvements	9/24/02	10,439,000	9,068,362		310,000	1,060,638
		10,780,473	9,381,792		310,000	1,088,681
			ы	Analysis Project Balance - June 30, 2014	Analysis - June 30, 2014	1,088,681
			]	Unfunded Authorizations	ations	(521,000)

567,681

Fund Balance (Deficit) - June 30, 2014

PROPRIETARY FUNDS

## Combining Statement of Net Position Enterprise Funds June 30, 2014

	Food Service Program	Totals
ASSETS		
Current assets:		
Cash and cash equivalents	74,525	74,525
Accounts receivable:		
State	545	545
Federal	14,161	14,161
Inventories	2,656	2,656
Total current assets	91,887	91,887
Noncurrent assets:		
Capital assets:		
Equipment	79,042	79,042
Less accumulated depreciation	(53,324)	(53,324)
Total capital assets (net of accumulated		
depreciation)	25,718	25,718
Total assets	117,605	117,605
LIABILITIES		
Current liabilities:		
Accounts payable	66,174	66,174
Total current liabilities	66,174	66,174
Total liabilities	66,174	66,174
NET POSITION		
Net Investment in Capital Assets	25,718	25,718
Unrestricted	25,713	25,713
Total net position	51,431	51,431

# Combining Statement of Revenues, Expenses, and Changes in Fund Net Position Enterprise Funds

# For the Fiscal Year Ended June 30, 2014

Operating revenues:           Charges for services:           Daily sales - reimbursable programs         141,990         141,990           Daily sales - non-reimbursable programs         149,449         149,449           Total operating revenues         291,439         291,439           Operating expenses:           Cost of sales         164,499         164,499           Salaries         163,834         163,834           Supplies and materials         12,601         12,601           Employee benefits         12,067         12,067           Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State school lunch program         3,331         3,331           Federal sources:         State school lunch program         86,411         86,411           Food distribution program         13,245         13,245         13,245           Total nonoperating revenues (expenses)         102,987		Food Service Program	Totals
Charges for services:         141,990         141,990           Daily sales - reimbursable programs         149,449         149,449           Total operating revenues         291,439         291,439           Operating expenses:           Cost of sales         164,499         164,499           Salaries         163,834         163,834           Supplies and materials         12,601         12,601           Employee benefits         12,067         12,067           Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         3,331         3,331           State sources:         3         3,331         3,331           Federal sources:         86,411         86,411         86,411           Food distribution program         86,411         86,411         86,411           Food distribution program         13,245         13,245         13,245           Total nonoperating revenues (expenses) <th>Operating revenues:</th> <th></th> <th>A Otals</th>	Operating revenues:		A Otals
Daily sales - reimbursable programs         141,990         141,990           Daily sales - non-reimbursable programs         149,449         149,449           Total operating revenues         291,439         291,439           Operating expenses:           Cost of sales         164,499         164,499           Salaries         163,834         163,834           Supplies and materials         12,601         12,601           Employee benefits         12,067         12,067           Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):           State school lunch program         3,331         3,331           Federal sources:         State school lunch program         86,411         86,411           Food distribution program         86,411         86,411         86,411           Food distribution program         13,245         13,245           Income (loss) before contributions & transfers			
Daily sales - non-reimbursable programs         149,449         149,449           Total operating revenues         291,439         291,439           Operating expenses:           Cost of sales         164,499         164,499           Salaries         163,834         163,834           Supplies and materials         12,061         12,067           Employee benefits         12,067         12,067           Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         3,331         3,331           State sources:         State sources:         3,331         3,331           Federal sources:         86,411         86,411         86,411           Food distribution program         86,411         86,411         86,411           Food distribution program         13,245         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987	•	141,990	141.990
Total operating revenues         291,439         291,439           Operating expenses:	· · · · · · · · · · · · · · · · · · ·	•	*
Cost of sales         164,499         164,499           Salaries         163,834         163,834           Supplies and materials         12,601         12,601           Employee benefits         12,067         12,067           Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         State school lunch program         3,331         3,331           Federal sources:         National school lunch program         86,411         86,411           Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	· · · · · · · · · · · · · · · · · · ·		
Cost of sales         164,499         164,499           Salaries         163,834         163,834           Supplies and materials         12,601         12,601           Employee benefits         12,067         12,067           Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         State school lunch program         3,331         3,331           Federal sources:         National school lunch program         86,411         86,411           Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	Operating expenses:		
Salaries         163,834         163,834           Supplies and materials         12,601         12,601           Employee benefits         12,067         12,067           Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         State school lunch program         3,331         3,331           Federal sources:         National school lunch program         86,411         86,411         86,411           Food distribution program         13,245         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430		164,499	164,499
Supplies and materials         12,601         12,601           Employee benefits         12,067         12,067           Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         \$\$\$\$ state school lunch program         3,331         3,331           Federal sources:         \$\$\$National school lunch program         86,411         86,411           Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	Salaries	•	
Employee benefits         12,067         12,067           Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         \$\$\$\$\$ State school lunch program         3,331         3,331           Federal sources:         National school lunch program         86,411         86,411         86,411           Food distribution program         13,245         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	Supplies and materials		· · · · · · · · · · · · · · · · · · ·
Cleaning repair & maintenance         9,094         9,094           Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         State school lunch program         3,331         3,331           Federal sources:         National school lunch program         86,411         86,411           Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430		·	·
Purchased property services         26,807         26,807           Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         \$\$\$\$ State school lunch program         3,331         3,331           Federal sources:         \$\$\$National school lunch program         86,411         86,411           Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	* *	9,094	9,094
Depreciation         3,523         3,523           Total Operating Expenses         392,425         392,425           Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         \$\$\$\$\$\$\$\$\$\$State sources:         \$\$\$\$\$\$\$\$\$\$\$State school lunch program         3,331         3,331           Federal sources:         \$\$\$\$\$National school lunch program         86,411         86,411           Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	<u> </u>	26,807	26,807
Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         State sources:           State school lunch program         3,331         3,331           Federal sources:         State school lunch program         86,411         86,411           Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	* * *	3,523	3,523
Operating income (loss)         (100,986)         (100,986)           Nonoperating revenues (expenses):         State sources:         State sources:           State school lunch program         3,331         3,331           Federal sources:         State school lunch program         86,411         86,411           Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	*	392,425	392,425
State sources:         State school lunch program       3,331       3,331         Federal sources:       3,331       86,411         National school lunch program       86,411       86,411         Food distribution program       13,245       13,245         Total nonoperating revenues (expenses)       102,987       102,987         Income (loss) before contributions & transfers       2,001       2,001         Transfers in (out)       -       -         Change in net position       2,001       2,001         Total net position—beginning,       49,430       49,430		(100,986)	(100,986)
State sources:         State school lunch program       3,331       3,331         Federal sources:       3,331       86,411         National school lunch program       86,411       86,411         Food distribution program       13,245       13,245         Total nonoperating revenues (expenses)       102,987       102,987         Income (loss) before contributions & transfers       2,001       2,001         Transfers in (out)       -       -         Change in net position       2,001       2,001         Total net position—beginning,       49,430       49,430	Nonoperating revenues (expenses):		
Federal sources:         National school lunch program       86,411       86,411         Food distribution program       13,245       13,245         Total nonoperating revenues (expenses)       102,987       102,987         Income (loss) before contributions & transfers       2,001       2,001         Transfers in (out)       -       -         Change in net position       2,001       2,001         Total net position—beginning,       49,430       49,430			
Federal sources:         National school lunch program       86,411       86,411         Food distribution program       13,245       13,245         Total nonoperating revenues (expenses)       102,987       102,987         Income (loss) before contributions & transfers       2,001       2,001         Transfers in (out)       -       -         Change in net position       2,001       2,001         Total net position—beginning,       49,430       49,430	State school lunch program	3,331	3,331
Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	~		
Food distribution program         13,245         13,245           Total nonoperating revenues (expenses)         102,987         102,987           Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430	National school lunch program	86,411	86,411
Income (loss) before contributions & transfers         2,001         2,001           Transfers in (out)         -         -           Change in net position         2,001         2,001           Total net position—beginning,         49,430         49,430		13,245	13,245
Transfers in (out)       -         Change in net position       2,001       2,001         Total net position—beginning,       49,430       49,430	Total nonoperating revenues (expenses)	102,987	102,987
Change in net position 2,001 2,001 Total net position—beginning, 49,430 49,430	Income (loss) before contributions & transfers	2,001	2,001
Change in net position 2,001 2,001 Total net position—beginning, 49,430 49,430	Transfers in (out)		<del>-</del>
Total net position—beginning, 49,430 49,430		2,001	2,001
1 0 0	-	·	
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#### Combining Statement of Cash Flows Enterprise Funds For the Fiscal Year Ended June 30, 2014

	Food Service Program	Totals
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from customers	291,439	291,439
Payments to Outside Food Service Management Company	(360,598)	(360,598)
Payments for repairs, maintenance	(9,094)	(9,094)
Payments for supplies	(2,544)	(2,544)
Net cash provided by (used for) operating activities	(80,797)	(80,797)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
State Sources	3,287	3,287
Federal Sources	84,440	84,440
Operating subsidies and transfers to other funds	-	-
Net cash provided by (used for) non-capital financing activities	87,727	87,727
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Purchases of capital assets	(6,392)	(6,392)
Net cash provided by (used for) capital and related financing activities	(6,392)	(6,392)
Net increase (decrease) in cash and cash equivalents	538	538
Balances—beginning of year	73,987	73,987
Balances—end of year	74,525	74,525
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:  Operating income (loss)  Adjustments to reconcile operating income (loss) to net cash provided by	(100,986)	(100,986)
(used for) operating activities		
Depreciation and net amortization	3,523	3,523
Food Distribution Program	13,245	13,245
(Increase) decrease in inventories	(831)	(831)
Increase (decrease) in accounts payable	4,252	4,252
Total adjustments	20,189	20,189
Net cash provided by (used for) operating activities	(80,797)	(80,797)

FIDUCIARY FUND

# WOOD-RIDGE BOARD OF EDUCATION Combining Statement of Fiduciary Net Position Fiduciary Funds June 30, 2014

	Unemployment Compensation Trust Fund	Private Purpose Scholarship Fund	Agency Fund
ASSETS			
Cash and cash equivalents	100,403	17,358	111,482
Intrafund Receivable	1,282		
Total assets	101,685	17,358	111,482
LIABILITIES			
Payable to student groups			103,594
Payroll deductions and withholding			4,952
Flexible spending contributions			599
Interfund - General Fund	3,095		1,055
Intrafund Payable			1,282
Payroll taxes payable	1,082		
Unemployment claims payable	16,697		
Total liabilities	20,874		111,482
NET POSITION			
Held in trust for unemployment			
claims and other purposes	80,811		
Reserved for scholarships		17,358	

# WOOD-RIDGE BOARD OF EDUCATION Combining Statement of Changes in Fiduciary Net Position Fiduciary Funds For the Fiscal Year Ended June 30, 2014

	Unemployment Compensation Trust Fund	Private Purpose Scholarship Fund
ADDITIONS	•	
Contributions:		
Employee Contributions	26,528	
Board Contributions	47,835	
Total Contributions	74,363	
Investment earnings:		
Interest	290	16
Net investment earnings	290	16_
Total additions	74,653	16
DEDUCTIONS		
Payroll taxes payable	11,369	
Unemployment claims	58,840	
Scholarships		1,250
Total deductions	70,209	1,250
Change in net position	4,444	(1,234)
Net position—beginning of the year	76,367	18,592
Net position—end of the year	80,811	17,358

#### Exhibit H-3

#### WOOD-RIDGE BOARD OF EDUCATION Student Activity Agency Fund Schedule of Receipts and Disbursements for the Fiscal Year ended June 30, 2014

	Balance July 1, 2013	Cash Receipts	Cash Disbursed	Balance June 30, 2014
High School	101,560 101,560	240,349 240,349	238,454 238,454	103,455 103,455
Athletic Account		30,138 30,138	30,076 30,076	139 139
	101,637	270,487	268,530	103,594

#### Exhibit H-4

#### WOOD-RIDGE BOARD OF EDUCATION

# Payroll Agency Fund Schedule of Receipts and Disbursements for the Fiscal Year ended June 30, 2014

	Balance July 1, 2013	Cash Receipts	Cash Disbursed	Balance June 30, 2014
Net Payroll Payroll Deductions	7,313	5,646,475	5,652,244	1,544
and Withholdings Flexible Spending Account	4,064	4,699,884 7,754	4,700,540 7,155	3,408 599
Interfund Payable	1,000	710	655	1,055
	12,377	10,354,823	10,360,594	6,606

LONG-TERM DEBT

WOOD-RIDGE BOARD OF EDUCATION General Long Term Debt Account Group Statement of School Bonds Payable June 30, 2014

Balance June 30, 2014	300,000	4,425,000	4.725.000
Retired	285,000	25,000	310.000
Balance July 1, 2013	585,000	4,450,000	\$ 5.035.000
Interest Rate	4,00%	2.00% 3.00% 3.00% 3.00% 3.00% 3.00% 3.00% 3.00%	•
Annual Maturities ate Amount	300,000	20,000 330,000 345,000 360,000 375,000 400,000 415,000 445,000 460,000	
Annual N Date	7/15/2014	7/15/2014 7/15/2015 7/15/2016 7/15/2016 7/15/2019 7/15/2020 7/15/2021 7/15/2021 7/15/2022	
Amount of Issue	6,500,000	4,450,000	
Date of Issue	7/15/2005	1/31/2013	
ISSUE	2005 School Bonds	2013 School Refunding Bonds	

Positive (Negative) Final to Actual Variance (336)(336) (310,336) 454,898 15,317 144,898 310,000 310,000 144,562 144,562 454,898 14,981 Actual (337) (337) (310,337)15,317 14,980 144,562 144,562 144,899 310,000 454,899 454,899 310,000 Budget Final WOOD-RIDGE BOARD OF EDUCATION For the Fiscal Year Ended June 30, 2014 **Budgetary Comparison Schedule** Transfers Budget Debt Service Fund (337) (337) 144,899 310,000 454,899 (310,337)15,317 14,980 144,562 454,899 310,000 144,562 Original Budget Recapitulation of Excess (Deficiency) of Revenues Over (Under) Expenditures Excess (Deficiency) of Revenues Over (Under) Expenditures Financing Sources Over (Under) Expenditures Excess (Deficiency) of Revenues and Other Transfer from Capital Projects Fund Redemption of Principal Total Regular Debt Service Budgeted Fund Balance Operating Transfers In: Other Financing Sources: Regular Debt Service: Fund Balance, June 30 Local Tax Levy Fund Balance, July 1 EXPENDITURES: Total expenditures Local Sources: Total Revenues REVENUES:

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STATISTICAL SECTION

# STATISTICAL SECTION (UNAUDITED)

### Introduction to the Statistical Section

Finan	cial	Trer	ads

J-1	Net Assets/Position by Component
J-2	Changes in Net Assets/Position
J-3	Fund Balances - Governmental Funds
J-4	Changes in Fund Balances - Governmental Funds
J-5	General Fund Other Local Revenue by Source
	•

# Revenue Capacity

J-6	Assessed Value and Estimated Actual Value of Taxable Property
J-7	Direct and Overlapping Property Tax Rates
J-8	Principal Property Taxpayers
J-9	Property Tax Levies and Collections

# **Debt Capacity**

J-10	Ratios of Outstanding Debt by Type
J-11	Ratios of General Bonded Debt Outstanding
J-12	Direct and Overlapping Governmental Activities Debt
J-13	Legal Debt Margin Information

# **Demographic and Economic Information**

J-14	Demographic and Economic Statistics
J-15	Principal Employers

# **Operating Information**

J-16	Full-time Equivalent District Employees by Function/Program
J-17	Operating Statistics
J-18	School Building Information*
J-19	Schedule of Allowable Maintenance Expenditures by School Facility
J-20	Insurance Schedule

# STATISTICAL SECTION (UNAUDITED) - INTRODUCTION

# **J SERIES**

Contents	<u>Page</u>
Financial Trends  These schedules contain trend information to help the reader understand how the district's financial performance and well-being have changes over time.	J-1 to J-5
Revenue Capacity  These schedules contain information to help the reader assess the district's most significant local revenue sources, the property tax.	J-6 to J-9
These schedules present information to help the reader assess the affordability of the district's current levels of outstanding debt and the district's ability to issue additional debt in the future.	J-10 to J-13
Demographic and Economic Information  These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.	J-14 to J-15
Operating Information  These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services the district provides and the activities it performs.	J-16 to J-20
Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports (CAFR) for the relevant year. The district implemented GASB Statement 34 in the fiscal year ending June 30, 2003; schedules presenting district-wide information include information	

beginning in that year.

Wood-Ridge Board of Education
Net Position by Component
Last Ten Fiscal Years
(accrual basis of accounting)

5.527         \$ 2,871,429         \$ 2,551,822         \$ 2,628,006         \$ 2,937,868         \$ 3,103,792         \$ 3,326,196         \$ 3,514,848         \$ 4,070,016         \$ 5,557           5,577         2,978,634         2,557,812         2,199,131         2,215,659         2,258,549         2,496,890         2,751,211         2,194,170         2,194,170           8,587         2,978,634         2,507,819         2,199,131         2,215,659         2,296,890         2,751,211         2,194,170         2,194,170           8,667         1,870         \$ 5,448,686         \$ 4,877,786         \$ 5,175,476         \$ 5,483,672         \$ 6,362,344         \$ 6,277,546         \$ 1,366           8,606         \$ 5,718         \$ 4,671         \$ 3,175,476         \$ 5,483,672         \$ 6,434         \$ 6,362,344         \$ 6,277,546         \$ 6,277,546         \$ 6,434         \$ 6,362,344         \$ 6,277,546         \$ 6,284         \$ 6,434         \$ 6,434         \$ 6,277,546         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,434         \$ 6,443										Fis	Fiscal Year Ending June 30,	ng June	30,								
String			2005		2006		2007		2008		2009		2010		2011		2012		2013		2014
(3,943,537)         2,978,634         2,507,819         2,199,131         2,215,659         2,528,549         2,528,549         2,751,211         2,194,170         3           (89,867)         (146,168)         189,045         5         2,194,170         5         5,173,679         \$         2,173,672         \$         2,173,60         \$         13,360         \$         96,285         13,360         \$         13,360         \$         96,285         13,360         \$         13,360         \$         20,271,346         \$	es Capital Assets	<del>\$4</del>	9,272,527	€9	2,871,429	s <sub>3</sub>	2,551,822	↔	2,628,006	s,	2,937,868	69	3,103,792	69	3,326,196	69	,514,848	99	4,070,016	so.	4,097,324
(89,867)         (146,168)         189,045         5,049         21,949         (178,669)         26,066         96,285         13,360         13,360           \$ 5,239,103         \$ 5,239,103         \$ 5,703,895         \$ 5,748,686         \$ 4,877,786         \$ 5,175,476         \$ 5,435,672         \$ 5,849,152         \$ 6,277,546         \$ 7,784           \$ 2,606         \$ 1,779         \$ 5,718         \$ 4,671         \$ 3,625         \$ 2,578         \$ 1,916         \$ 23,709         \$ 22,849         \$ 72,849           \$ 9,012         \$ 16,381         \$ 23,730         \$ 2,632,611         \$ 2,632,630         \$ 66,434         \$ 30,816         \$ 22,849         \$ 49,430           \$ 9,012         \$ 16,381         \$ 2,537,540         \$ 2,632,611         \$ 2,941,493         \$ 3,106,370         \$ 3,328,112         \$ 3,538,557         \$ 4,9430         \$ 3,494,590         \$ 2,512,111         \$ 3,941,10         \$ 3,238,571         \$ 6,416,869         \$ 6,416,869         \$ 6,416,869         \$ 6,416,869         \$ 6,416,869         \$ 6,416,869         \$ 6,277,546         \$ 6,277,546         \$ 6,277,546         \$ 6,416,869         \$ 6,416,869         \$ 6,277,546         \$ 6,277,546         \$ 6,277,546         \$ 6,416,869         \$ 8,511,7502         \$ 6,416,869         \$ 6,416,869         \$ 5,218,972         \$ 6	•		(3,943,557)		2,978,634		2,507,819		2,199,131		2,215,659		2,528,549		2,496,890	• •	,751,211		2,194,170		3,918,885
\$ 5,239,103         \$ 5,703,895         \$ 5,248,686         \$ 4,8717,786         \$ 5,175,476         \$ 5,483,672         \$ 5,849,152         \$ 6,362,344         \$ 6,277,546         \$ 7           \$ 2,606         \$ 1,779         \$ 5,718         \$ 4,671         \$ 3,625         \$ 2,578         \$ 1,916         \$ 23,709         \$ 22,849         \$ 7           \$ 9,012         \$ 1,678         \$ 2,573,60         \$ 2,622,11         \$ 43,496         \$ 62,630         \$ 68,350         \$ 54,525         \$ 49,430         \$ 49,430           \$ 9,275,133         \$ 2,873,208         \$ 2,537,540         \$ 2,632,677         \$ 2,941,493         \$ 3,106,370         \$ 3,328,112         \$ 3,538,557         \$ 4,943,0			(89,867)		(146,168)		189,045		50,649		21,949		(178,669)		26,066		96,285		13,360		(75,104)
\$ 2,606 \$ 1,779 \$ 5,718 \$ 4,671 \$ 3,625 \$ 2,578 \$ 1,916 \$ 23,709 \$ 22,849 \$ \$ 2,600 \$	tivities net assets	69	5,239,103	6 <del>/)</del>	5,703,895	<del>69</del>	5,248,686	s	4,877,786	64	5,175,476	₩	5,453,672	89	5,849,152	€	,362,344	69	6,277,546	65	7,941,105
\$ 2,606 \$ 1,779 \$ 5,718 \$ 4,671 \$ 3,625 \$ 2,578 \$ 1,916 \$ 23,709 \$ 22,849 \$ \$  - 6,406	Sa																				
6,06         14,602         18,012         21,340         39,871         60,052         66,434         30,816         26,581         26,581           \$ 9,012         \$ 16,381         \$ 23,730         \$ 26,211         \$ 43,496         \$ 62,630         \$ 68,350         \$ 54,525         \$ 49,430         \$           \$ 9,275,133         \$ 2,873,208         \$ 2,537,540         \$ 2,632,677         \$ 2,941,493         \$ 3,106,370         \$ 3,328,112         \$ 3,538,557         \$ 4,992,865         \$ 4           \$ 9,245,133         \$ 2,873,034         \$ 2,597,819         \$ 2,199,131         \$ 2,218,679         \$ 2,528,549         \$ 2,496,890         \$ 2,751,211         \$ 2,194,170         \$ 3,218,617         \$ 2,496,890         \$ 2,751,211         \$ 3,941         \$ 3,218,617         \$ 5,218,617         \$ 5,218,617         \$ 5,218,617         \$ 5,218,617         \$ 5,218,617         \$ 5,917,502         \$ 6,416,869         \$ 6,416,869         \$ 7,326,976         \$ 7,3218,972         \$ 5,218,972         \$ 5,218,972         \$ 5,218,972         \$ 5,218,972         \$ 5,218,972         \$ 5,218,972         \$ 5,917,502         \$ 6,416,869         \$ 6,416,869         \$ 7,326,976         \$ 7,326,976         \$ 7,326,976         \$ 7,326,976         \$ 7,326,976         \$ 7,326,976         \$ 7,326,976         \$ 7,326,976         \$ 7,326,	Capital Assets	<del>\$</del>	2,606	69	1,779	₩	5,718	645	4,671	↔	3,625	€-9	2,578	€9	1,916	69	23,709	649	22,849	↔	25,718
\$         9,012         \$         16,381         \$         23,730         \$         26,211         \$         43,496         \$         62,630         \$         68,350         \$         54,525         \$         49,430         \$           \$         9,275,133         \$         2,873,208         \$         2,537,540         \$         2,632,677         \$         2,941,493         \$         3,106,370         \$         3,328,112         \$         3,538,557         \$         4,092,865         \$         4           \$         9,245,577         2,978,634         2,507,819         2,199,131         2,218,520         (118,617)         92,500         2,751,211         2,194,170         39,941           \$         5,248,115         \$         5,218,972         \$         5,518,972         \$         5,518,972         \$         5,518,972         \$         5,518,972         \$         5,518,972         \$         5,518,972         \$         5,518,972         \$         5,518,972         \$         5,518,972         \$         5,518,972         \$         5,518,972         \$         \$         5,518,972         \$         \$         5,917,502         \$         5,518,972         \$         \$         \$			6,406		14,602		18,012		21,540		39,871		60,052		66,434		30,816		26,581		25,713
stal Assets       \$ 9,275,133       \$ 2,873,208       \$ 2,557,540       \$ 2,632,677       \$ 2,941,493       \$ 3,106,370       \$ 3,328,112       \$ 3,538,557       \$ 4,092,865       \$ 4         (3,943,557)       2,978,634       2,507,819       2,199,131       2,215,659       2,528,549       2,496,890       2,751,211       2,194,170       3         (83,461)       (131,566)       207,057       72,189       61,820       (118,617)       92,500       127,101       39,941         \$ 5,218,972       \$ 5,218,972       \$ 5,218,972       \$ 5,318,972       \$ 5,316,302       \$ 5,917,502       \$ 6,416,869       \$ 6,416,869       \$ 5,326,376	ctivities net assets	S	9,012	S	16,381	643	23,730	es.	26,211	649	43,496	<del>65</del>	62,630	69	68,350	€9	54,525	S	49,430	643	51,431
stal Assets       \$ 9,275,133       \$ 2,873,208       \$ 2,537,540       \$ 2,632,677       \$ 2,941,493       \$ 3,106,370       \$ 3,328,112       \$ 3,538,557       \$ 4,092,865       \$ 4         (3,943,557)       2,978,634       2,507,819       2,199,131       2,215,659       2,528,549       2,496,890       2,751,211       2,194,170       3         (83,461)       (131,566)       207,057       72,189       61,820       (118,617)       92,500       127,101       39,341         \$ 5,248,115       \$ 5,720,276       \$ 5,272,416       \$ 4,903,997       \$ 5,218,972       \$ 5,516,302       \$ 5,917,502       \$ 6,416,869       \$ 6,416,869       \$ 5,326,376																					
	Capital Assets	69	9,275,133	€9	2,873,208	€9	2,557,540	Ś	2,632,677	S	2,941,493	€⁄3	3,106,370	↔	3,328,112	€9	3,538,557	<del>69</del>	4,092,865	€	4,123,042
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$			(3,943,557)		2,978,634		2,507,819		2,199,131		2,215,659		2,528,549		2,496,890		2,751,211		2,194,170		3,918,885
\$ 5,248,115 \$ 5,720,276 \$ 5,272,416 \$ 4,903,997 \$ 5,218,972 \$ 5,516,302 \$ 5,917,502 \$ 6,416,869 \$ 6,326,976 \$ 7			(83,461)		(131,566)		207,057		72,189		61,820		(118,617)		92,500		127,101		39,941		(49,391)
	tion	₩	5,248,115	₩.	5,720,276	જ	5,272,416	<b>5</b> 9	4,903,997	S	5,218,972	S	5,516,302	S	5,917,502	<del>6/)</del>	5,416,869	66	6,326,976	s	7,992,536

Source: CAFR Schedule A-1

Wood-Ridge Board of Education Changes in Net Position, Last Ten Fiscal Years (accrual basis of accounting)

					Fiscal Year	Fiscal Year Ending June 30.						
	2005	2006	2007	2008	2009	2010	2011	2012	12	2013		2014
Expenses												
Governmental activities												
Instruction												
Regular	\$ 4,910,062	\$ 5,254,572	\$ 5,609,525	\$ 5,642,716	\$ 5,792,729	\$ 6,058,384	\$ 5,892,176	\$	. 950,785	5 6,004,438	vs.	6,461,498
Special education	822,549	868,002	975,941	918,141	1,029,430	1,125,706	1,071,942		065,358	1,013,724		1,242,104
Other special education	336,490	365,722	298,085	347,738	355,738	343,957	250,447		253,244	247,303		103.926
Other instruction	361,383	355,574	389,252	420,028	480,310	480,135	452,079		173,704	447,251		433,351
Support Services:												
Tuition	623,344	775,134	1,213,194	1,665,473	1,674,339	1,755,468	2,146,309		138,919	2,872,922		3,295,406
Student & instruction related services	1,342,414	1,462,116	1,646,608	1,635,675	1,612,269	1,781,973	1,847,454		16,489	1,986,337		2,204,080
General administrative services	333,429	354,097	376,343	428,327	467,108	506,152	435,980		510,635	503,476		614,242
School administrative services	617,793	567,276	702,114	735,789	736,746	706,934	772,819		317,217	1,012,327		986,951
Central services	316,399	282,946	292,557	300,453	307,367	324,204	325,703		38,875	352,975		363,566
Administrative information technology	134,823	93,092	121,535	115,934	113,534	118,893	154,345		151,831	154,031		165,977
Business administrative services	151								,			
Plant operations and maintenance	1,280,652	1,380,562	1,513,133	1,626,326	1,654,393	1,571,446	1,501,748	1	521,990	1,574,683		1,666,628
Pupil transportation	304,697	346,208	573,840	619,154	538,802	493,178	519,844	. ~	141,156	569,410		609,472
Unallocated Benefits	852,657	938,844	1,379,801	1,379,159	953,213	1,016,854	1,076,657	_	,361,521	1,568,004		1,427,267
Charter Schools						50,075	49,296		27,658	36,897		62,473
Interest on long-term debt	138,584	255,997	255,879	249,958	238,604	229,991	221,082		11,820	148,533		117,167
Unallocated depreciation	193,239	241,637	232,984	226,951	221,532	224,606	251,864		12,926	242,936		246,648
Capital Outlay - nondepreciable	65,144		109'65		10,718		37,056		19,097	37,333		29,575
Bond Issuance Costs										72,500		
Amortization of Loss on Sale of Bonds												140,713
Total governmental activities expenses	12,633,810	13,541,779	15,640,392	16,311,822	16,186,832	16,787,956	17,006,801	17.6	17,613,225	18,845,080		20.171.044

Wood-Ridge Board of Education Changes in Net Position, Last Ten Fiscal Years (accrual basis of accounting)

2014		392,425	392,425 \$ 20,563,469		320,050	291,439	102,987	394,426		\$ (19,850,994)	\$ (19,848,993)		\$ 15,141,775	144,562	2,215,210	251,368	126	57,013				21,514,553
2013	***************************************	415,251	415,251	736	356,575	294,123	92,617	386,740		\$ (18,488,505)	\$ (18,517,016)		\$ 14,111,839	205,103	2,283,506		1,572	420,202		335,586	14,974	18,403,707
2012		406,185	406,185 \$ 18,019,410	4 - 4 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 -	415,322	295,931	96,429	392,360		\$ (17,197,903)	(15,823) S (17,211,728)		\$ 13,835,136	478,252	1,888,072	(6,161)	i c	19,401				17,663,626
2011		381,875	381,875 \$ 17,388,676	000 037	459,208	299,648	87,947	387,595		\$ (16,547,593)	\$ (16,541,873)		\$ 13,563,859	453,918	1,577,801		000	159,410				16,943,073
Fiscal Year Ending June 30, 2009		377,660	377,660 \$ 17,165,616	000	472,003	396,306	89,828	396,794		\$ (16,315,953)	\$ (16,296,819)		\$ 12,807,191	396,132	2,103,868			213,683				16,594,149
Fiscal Year 2009		400,845	400,845 \$ 16,587,677	0.00	403,820	344,491	73,639	418,130		\$ (15,783,012)	\$ (15,765,727)		\$ 12,341,718	424,904	1,963,329		i i	2/3,348			]	16,130,615
2008		394,949	394,949 \$ 16,706,771	200 100	434,906	327,151	67,581	394,732		\$ (15,876,916)	\$ (15,877,133)		\$ 11,548,935	341,273	2,295,832	11160001	4	213,865				15,506,016
2007		382,645	382,645 \$ 16,023,037	5000	480,203	321,753	64,596	386,349		\$ (15,160,187)	\$ (15,156,483)		\$ 10,831,384	283,960	2,259,432	1		235,105				14,709,301
2006		374,884	374,884 \$ 13,916,663		486,794	317,377	64,365	381,742		\$ (13,054,985)	\$ (13,048,127)		\$ 10,076,112	336,128	1,731,857			214,037				13,519,777
2005		360,534	360,534 \$ 12,994,344		430,344	288,744	64,607	353,351	060,097	\$ (12,203,466)	\$ (12,210,649)		\$ 9,305,914	27,799	1,617,774	7. F		210,129				12,185,744
		Business-type activities: Food service	Total business-type activities expense Total district expenses	Program Revenues Governmental activities:	Operating grants and contributions Capital grants and contributions Total governmental activities progran revenues	Business-type activities: Charges for services Food service	Operating grants and contributions Capital grants and contributions	Total business type activities program revenues	Total district program revenues	Governmental activities	busness-type activities Total district-wide net expense	General Revenues and Other Changes in Net Assets Governmental activities	Property taxes levied for general purposes, net	Taxes levied for debt service	Unrestricted grants and contributions	Community development block grant cancelled Rents and Royalties	Investment earnings	Miscellaneous income Other Financing Sources (Uses)	Extraordinary Item - Insurance Recovery for repair of Impaired	Capital Assets - Super Storm Sandy	Bond Sale - Close out of Escrow	Total governmental activities

Wood-Ridge Board of Education Changes in Net Position, Last Ten Fiscal Years (accrual basis of accounting)

\$\(\begin{array}{c ccccccccccccccccccccccccccccccccccc
7,369         4,806         2,481         17,285         19,134         5,720         (13,825)         (5,095)           \$ 472,161         \$ (446,080)         \$ (368,419)         \$ 364,888         \$ 297,330         \$ 401,200         \$ 451,898         \$ (89,893)         \$ 1
\$ 472,161 \$ (446,080) \$ (368,419) \$ 364,888 \$ 297,330 \$ 401,200 \$ 451,898 \$ (89,893) \$ 1

Source: CAFR Schedule A-2

Wood-Ridge Board of Education Fund Balances, Governmental Funds, Last Ten Fiscal Years (modified accrual basis of accounting)

									Fiscal Year Ending June 30.	iding June 30.						
	2005	2006	90	2(	2007		2008		2009	2010	2011	2012	2013		2014	
General Fund																
Reserved	\$ 603,855	69	1,195,563	S	676,892	€4	461,953	€^3	781,011	\$ 1,208,621						
Unreserved	418,108		334,690		539,062		415,811		408,479	202,327						
Restricted											1,081,368	1,344,994	1,16	3,783	3,336,223	,223
Committed											104,265	97,938	4	47,728		
Assigned											16,408	154,085	107	4,641	24,	,250
Unassigned											307,398	412,321	308	8,739	340,	.037
Total general fund	\$ 1,021,963		\$ 1,530,253	\$ 1,	\$ 1,215,954	s	877,764	s	\$ 1,189,490	\$ 1,410,948	\$ 1,509,439	\$ 2,009,338	\$ 1,62	,624,891	\$ 3,700,510	510
All Other Governmental Funds																
Reserved	\$ 237,328	<del>59</del>	25,657	69	17,600	69	103,486	69	9,247							
Unreserved, reported in:																
Special revenue fund	•	,	•													
Capital projects fund	(4,767,643)		1,603,489	1,	579,224		1,470,724		1,316,356	1,290,852		1,179,013	87.	7,681	567,	,682
Debt service fund	(17,097)		53,925		234,103		162,968		109,045	29,076	3,997	1,513	7	5,317	14	086
Total all other governmental funds	\$ (4,547,412)	↔:	1,783,071 \$	\$ 1,	\$ 1,830,927	,,	1,737,178	\$	1,434,648	\$ 1,319,928	649	\$ 1,180,526	\$ 897	892,998	\$ 582,	582,662

Source: CAFR Schedule B-1

Wood-Ridge Board of Education Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years

2014	\$ 15,286,337 1,164,499 126 251,368 1,000,000	107,514 2,215,210 309,549	20,334,603	5,364,977	1,014,923	84,846	372,126	3 205 406	004,067,0	1,957,784	536,112	784,016	307,887	142,310	1,483,384	600,973		3,511,404	95,801	62,473		310,000	144,898	20,069,320	265,283
2013	\$ 14,316,942 1,249,073 1,572	210,206 2,283,506 348,423	18,409,722	5,013,924	828,960	202,258	387,933	000 000 0	126,210,2	1,758,434	447,064	811,400	299,876	130,488	1,410,859	562,065		5,4/4,/94	351,186	36,897		275,000	206,279	19,070,339	(660,617)
2012	\$ 14,313,388 1,388,926 955	78,446 1,841,412 461,982	18,085,109	4,991,142	881,452	208,137	416,403	2 430 010	4,436,719	1,582,299	455,113	658,524	289,941	130,018	1,366,111	434,863		5,152,822	73,220	27,658		265,000	216,072	17,587,694	497,415
2011	\$ 14,017,777 1,208,085 1,291	147,857 1,485,053 480,915	17,340,978	4,917,284	873,045	203,710	390,430	7 146 300	2,140,509	1,611,251	385,284	641,279	274,809	131,302	1,342,996	512,908		3,112,470	195,021	49,296		255,000	225,172	17,267,566	73,412
2010	\$ 13,203,323 1,071,275 2,754	217,849 2,067,158 503,793	17,066,152	5,162,096	933,184	284,594	419,917	037 331 1	1,735,468	1,550,394	461,530	591,923	276,980	98,404	1,424,232	487,519		2,841,960	142,216	50,075		245,000	233,922	16,959,414	106,738
2009	\$ 12,766,622 1,125,316 1,654	251,436 2,061,052 306,097	16,512,177	4,953,333	858,475	296,092	424,537	000 100 1	1,074,539	1,430,231	426,104	624,762	263,820	94,469	1,507,362	538,575		2,666,737	12,718			262,164	242,914	16,276,632	235,545
2008	\$ 11,890,208 1,106,111 4,250	128,977 2,418,029 312,709	15,860,284	4,747,430	754,084	284,885	360,602	1 665 473	1,005,473	1,427,299	385,508	616,026	254,876	94,950	1,468,858	636,262	,	3,160,948				241,105	251,941	16,350,247	(489,963)
2007	\$ 11,115,344 1,099,420 1,250	233,855 2,401,104 338,533	15,189,506	4,771,898	806,410	245,750	338,194	10101	1,213,194	1,441,966	337,004	591,719	250,614	101,674	1,422,893	568,798		3,051,626	91,923			25,083	256,804	15,515,550	(326,044)
2006	\$ 10,412,240 1,161,643	214,037 1,897,144 321,507	14,006,571	4,493,469	719,156	302,141	308,040	7	775,154	1,269,358	317,084	477,565	243,110	76,897	1,245,318	363,100		2,483,048				24,087	229.752	13,327,259	679,312
2005	\$ 9,333,713 1,024,128	147,435 1,751,937 296.181	12,553,394	4,225,782	689,024	281,146	316,302	7	623,344	1,172,104	300,424	526,481	280,719	112,973	1,157,049	300,830	151	2,273,619	73,633			15,674	108,640	12,457,895	95,499
'	Revenues  Tax levy Tution Interest earnings Rents and Royalties Sale of Pronerty	Miscellaneous State sources Federal sources	Total revenue	Expenditures Instruction Regular Instruction	Special education instruction	Other special instruction	Other instruction	Support Services:	Tuition	Student & instruction related services	General administrative services	School Administrative services	Central services	Administrative information technology	Plant operations and maintenance	Pupil transportation	Business and other support services	Unallocated employee benefits	Capital outlay	Transfer of funds to Charter School	Debt service:	Principal	Interest and other charges	Total expenditures	Excess (Deficiency) of revenues over (under) expenditures

Wood-Ridge Board of Education Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years

2014	310,000	\$ 265,283	2.3%
2013	275,006 (275,006) 14,974 335,586 2,500 (335,586) (2,500)	\$ (645,643)	2.6%
2012	(366)	497,385	2.7%
2011	1,175	73,412	2.8%
2010	2,821 (2,821)	106,738 \$	2.8%
2009	26,251 (26,251)	235,545 \$	3.1%
2008	80,638	(489,963) \$	3.0%
2007	59,601 78,105 (78,105) 59,601	(266,443) \$	1,8%
2006	.	679,312 \$	%6.1
2005	65,000 55,185 120,185	\$ 215,684 \$ 679,312	1.0%
	Other Financing sources (uses) Capital leases (non-budgeted) Transfers in Transfers out Proceeds of refunding bond sale Insurance recovery related to Impaired Capital Assets - Super Storm Sandy Insurance recovery related to Other Costs of Super Storm Sandy Super Storm Sandy related Expenditures - Capital Assets Super Storm Sandy related Expenditures - Required Maintenance - Cleaning, Repair and Maintenance Svcs.	Net change in fund balances	Debt service as a percentage of noncapital expenditures

NOTE: Capital Projects Fund is not included as these expenditures vary substantially from year to year. The financial data presented would not be as meaningful for comparative purposes if these were included.

Wood-Ridge Board of Education General Fund Other Local Revenue by Source Last Ten Fiscal Years Unaudited

Total	147 435	125 304	157,000	133,222	248 191	213,131	138 235	76.489	203,620	97,013
Misc.	33 676	13,620	12,071	8.151	48 303	25 974	30.959	14.192	24.888	6,505
Tuition Adjustment Refunds		,			1	•	15.805	28,999	26.425	20,374
E-Rate Reimbursem ents		,	•	,	1	,	•	22.986	30,735	20,779
Prior Year Voided Checks		1	•	1	ı	33,330	1111	125		668
Interest on Investments	6 801	5 002	47,098	25.721	37,752	6,406	5,976	4,828	1,572	3,171
Restricted Miscellaneou s Revenue		92.249	1.250	4.250		•	•	1	,	
Cancelled Prior Year Accounts Payable										44,859
Reimbursements	,	•	•	•	117,578	147,152	20,000	1,363	•	
Employee Health Benefit Contributions	•	•		1	•	•	62,759	•	•	
Refunds	107,008	3,398	94,159	95,105	41,659	•	•	1,004	1	426
Rent		2,500	·	•	2,300	•	2,625	2,992	120,000	
Donations	•	8,533	•	r	865	•	•	*	•	
Fiscal Year Ended June 30,	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014

Source: District Records

Wood-Ridge Board of Education Assessed Value and Actual Value of Taxable Property Last Ten Fiscal Years

														% of Net
											Total			Assessed to
											Direct	Estir	Estimated Actual	Estimated
					Less: T	Less: Tax-Exempt			Net /	Net Valuation	School	(Cou	(County Equalized	Full Cash
Industrial	Ap.	Apartment	Total Assessed Value	ne	Pro	Property	Public Utilities	lities a	Ţ	Taxable	Tax Rate		Value)	Valuations
007 000	-	0000000	6	9	-	3 3 13 300 00	ē	200 502		01 724 103	1 343	6-	063 120 880	71 87%
5/,050,400 5/,050,400	•	19,130,300	JUC,115,457	, ,,,,,	Ť	2,212,200.00	9	, 202,00		1,147,100	1	,	100,000	
7,080,400 \$	<b>€</b> 9	19,156,300	\$ 734,311,500	1,500 \$	\$	3,313,300.00	<del>6/3</del>	725,903	9	91,724,103	1,402	6-9	1,101,757,382	62.78%
7,080,400 \$	 \$9	19,156,300	\$ 781,166,400	5,400 \$	.4.	3,452,000.00	69	512,640		738,227,040	1.471	€9	1,222,296,973	60,40%
7,080,400 \$	89	19,156,300	\$ 781,909,800	\$ 008'6	\$	13,917,500.00	s)	534,774	7	138,527,074	1.576	€9	1,348,779,852	54.76%
37,080,400 \$	0 8 1	17,209,800	\$ 781,045,400	5,400 \$	S 4.	3,687,800.00	S	535,480		37,893,080	1.661	<del>69</del>	1,290,027,638	57.20%
87 080 400 S	S	17,209,800	\$ 783,287,200	7 200 5	Α. Α.	13,321,300.00	S	614,644		40,580,544	1,736	69	1,315,447,940	26.30%
79,831,500 \$	5 <del></del>	17,209,800	\$ 789,243,100	3,100 \$	8	13,205,100.00	<del>6/3</del>	546,760		746,584,760	1.794	S	1,256,721,214	59.41%
9,765,900 \$	69	16,949,100	\$ 790,489,300	\$ 006,6	8	3,889,200.00	649	532,680		47,132,780	1.817	(A)	1,228,999,885	%61.09
\$ 006'591'6	\$	16,471,400	\$ 789,945,200	5,200 \$	Z 3	0,605,100.00	<b>6</b> 9	559,307		19,899,407	1.915	€9	1,174,989,142	61.27%
8,883,300 \$	 €9	16,471,400	\$ 796,797,100	7,100 \$	60	3,331,100.00	€4	602,730		14,068,730	1.935	6/3	1,217,882,320	58.63%

NOTE. Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

Reassessment occurs when ordered by the County Board of Taxation

a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

b Tax rates are per \$100

Exhibit J-7

Wood-Ridge Board of Education
Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years
(rate per \$100 of assessed value)

Total Direct and Overlapping Tax Rate	2.440 2.670 2.860 3.037 3.349 3.386 3.463 3.600	) •
ing Rates Bergen County	0.259 0.263 0.283 0.320 0.336 0.327 0.328 0.345	
Overlapping Rates Borough of Wood-Berger Ridge Count	0.838 1.005 1.106 1.141 1.204 1.286 1.264 1.301 1.334	
cation Total Direct	1.343 1.402 1.471 1.576 1.661 1.736 1.736 1.794 1.817 1.915	
Wood-Ridge Board of Education  General  Obligation  Debt Service To	0.043 0.038 0.038 0.045 0.030 0.030 0.046 0.049	
Wood-Ri	1.300 1.364 1.433 1.531 1.616 1.706 1.764 1.776 1.866	
Year Ended Dec. 31,	2005 2006 2007 2008 2009 2010 2011 2012 2013	

Source: District Records and Municipal Tax Collector

Note:

NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget prebudget year net budget increased by the cost of living or 2.5 percent, whichever is greater, year net budget by more than the spending growth limitation calculated as follows: the plus any spending growth adjustments.

- a The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net valuation taxable.
- b Rates for debt service are based on each year's requirements.

Wood-Ridge Board of Education Principal Property Taxpayers Current Year and Ten Years Ago

		2014			2005	
	Taxable		% of Total	Taxable		% of Total
	Assessed	Rank	District Net	Assessed	Rank	District Net
Taxpayer	Value	[Optional]	Assessed Value	Value	[Optional]	Assessed Value
WOOD-RIDGE DEVELOPMENT, LLC	\$ 50,600,000	-	7.09%	\$ 52,107,500		7.53%
WOOD-RIDGE INDUSTRIAL PROPERTY	45,850,000	2	6.42%	7,970,500	2	1.15%
CLIFF VIEW GARDENS	6,400,000	ю	0.90%	7,500,000	т	1.08%
WESTMONT STATION RES II URB RENEW	5,470,000	4	0.77%			
ONE ETHEL BOULEVARD, LLC	4,500,000	'n	0.63%	4,554,700	S	0.66%
AVALON BAY COMMUNITIES	4,000,000	9	0.56%	5,851,900	4	0.85%
DELDOR REALTY CORP C/O FIESTA	3,703,200	7	0.52%	4,346,500	9	0.63%
ONE PARK PLACE, LLC	3,659,500	∞	0.51%	3,720,800	7	0.54%
HOME PROPERTIES WINDSOR, LLC	3,500,000	6	0.49%	3,689,500	8	0.53%
PULTE HOMES OF NI, LP	3,400,000	.10	0.48%			
AVALON BAY COMMUNITIES-ROSIE SQUARE				3,405,800	6	0.49%
AVALON BAY COMMUNITIES - AVALON DRIVE				3,291,300	10	0.48%
Total	\$ 131,082,700		18.36%	\$ 96,438,500		13.94%
			and the second s			
	Net Assesse	Net Assessed Valuation:	\$ 714,068,730			\$ 691,724,103

Source: Municipal Tax Assessor.

Exhibit J-9

#### Wood-Ridge Board of Education Property Tax Levies and Collections Last Ten Fiscal Years

		Collected within	the Fiscal Year		
Year	School Taxes	of the	Levy	Co	ollections in
Ended	Levied for the		Percentage of	S	ubsequent
June 30,	Fiscal Year	Amount	Levy		Years
•••					
2005	9,333,713	9,333,713	100.00%	\$	_
2006	10,412,240	10,412,240	100.00%	\$	-
2007	11,115,344	11,113,439	99.98%	\$	1,905
2008	11,890,208	11,293,793	94.98%	\$	596,415
2009	12,766,622	12,543,650	98.25%	\$	227,869
2010	13,203,323	12,103,047	91.67%	\$	1,100,277
2011	14,017,777	12,845,197	91.64%	\$	1,172,580
2012	14,313,388	13,120,606	91.67%	\$	1,192,782
2013	14,316,942	13,113,314	91.59%	\$	1,203,628
2014	15,286,337	14,012,473	91.67%	\$	1,273,864

Source: Municipal Tax Collector

Wood-Ridge Board of Education Ratios of Outstanding Debt by Type Last Ten Fiscal Years

	Per Capita <sup>a</sup>	127	106	86	93	96	68	84	9/	NOT AVAILABLE	NOT AVAILABLE
	æ	%   &	\$ %	%	\$ %	<b>\$</b>	\$ %	%	%		
	Percentage of Personal Income	1.69%	1.41%	1.31%	1.25	1.28%	1.16%	1.09%	0.90%	NOT AVAILABLE	NOT AVAILABLE
	Total District	7,227,347	6,642,065	6,614,622	6,334,101	6,053,314	5,805,000	5,550,000	5,285,000	5,035,000	4,725,000
Business-Type Activities	Capital Leases	ı	•	•	•	•	•	·	•	•	•
	Bond Anticipation Notes (BANs)	7,021,000	•	•	•	•	r	t	•	•	•
al Activities	Capital Leases	103,909	63,713	61,353	21,937	3,314	i	t		•	
Governmental Activities	Loans	102,438	78,352	53,269	27,164		ı	ı	ŧ	f	
	Bonds Payable <sup>b</sup>		6,500,000	6,500,000	6,285,000	6,050,000	5,805,000	5,550,000	5,285,000	5,035,000	4,725,000
	Fiscal Year Ended June 30,	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014

Source: District CAFR Schedules I-1, I-2

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

- See Exhibit NJ J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.
- b Includes Early Retirement Incentive Plan (ERIP) refunding

Wood-Ridge Board of Education Ratios of Net General Bonded Debt Outstanding Last Ten Fiscal Years

	Per Capita <sup>b</sup>	\$ 56,706	\$ 62,714	\$ 67,394	\$ 68,227	\$ 63,198	\$ 65,486	\$ 66,092	\$ 69,919	NOT AVAILABLE	NOT AVAILABLE
	Percentage of Actual Taxable Value  of Property	0.01%	0.95%	%68.0	0.85%	0.82%	0.78%	0.74%	0.71%	0.70%	0.66%
guip	Net General Bonded Debt Outstanding	102,438	6,578,352	6,553,269	6,312,164	6,050,000	5,805,000	5,550,000	5,285,000	5,035,000	4,725,000
Jeneral Bonded Debt Outstanding	Deductions		t		1	1		•			
General B	General Obligation Bonds and Loans	102,438	6,578,352	6,553,269	6,312,164	6,050,000	5,805,000	5,550,000	5,285,000	5,035,000	4,725,000
	Fiscal Year Ended June 30,	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014

Details regarding the district's outstanding debt can be found in the

b Population data can be found in Exhibit NJ J-14.

a See Exhibit NJ J-6 for property tax data.

notes to the financial statements.

Note:

Wood-Ridge Board of Education Ratios of Overlapping Governmental Activities Debt As of June 30, 2014

Governmental Unit	Estimated Percentage Applicable **	Debt	Debt Outstanding	Estim	Estimated Share of Overlapping Debt
Direct Debt of School District as of June 30, 2014				<del>69</del>	4,725,000
Net overlapping debt of School District: Borough of Wood-Ridge Bergen County Utilities Authority	100.000%	↔ ↔	20,476,621 1,901,106		
County of Bergen - Borough's share Subtotal, overlapping debt	0.512%	8	4,353,163	<b>↔</b>	26,730,891
Total direct and overlapping debt				69	31,455,891

Sources: Borough of Wood-Ridge Town Administrator / Bergen County Treasurer's Office

This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Wood-Ridge. This process recognizes that, when considering the District's ability to Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment. Note:

governmental unit's taxable value that is within the district's boundaries and dividing it by each unit's total taxable For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another

Wood-Ridge Board of Education Legal Debt Margin Information Last Ten Fiscal Years

Legal Debt Margin Calculation for Fiscal Year 2013

			2014	\$ 47,628,072	4,725,000	\$ 42,903,072	9.92%
			2013	48,397,455	5,035,000	43,362,455	10,40%
		æ		₩		S	
1,169,249,852 1,175,798,453 1,227,057,058 3,572,105,363	\$ 1,190,701,788	47,628,072 4,725,000 42,903,072	2012	32,720,143	5,285,000	27,435,143	16,15%
es es es	<del>99</del>	es		€⁄9		SO	
sis [A]			2011	51,450,403	5,550,000	45,900,403	10.79%
ion ba				69		s	
Equalized valuation basis 2013 2012 2011	[A/3]	[B] [C] [B-C]	2010	\$ 52,756,476	5,805,000	\$ 46,951,476	11.00%
	property	ı value)	2009	\$ 51,571,449	6,050,000	\$ 45,521,449	11.73%
	Average equalized valuation of taxable property	Debt limit (4 % of average equalization value) Net bonded school debt Legal debt margin	2008	\$ 47,452,531	6,312,164	\$ 41,140,367	13.30%
	Average equalized	Debt limit (4 % of avera Net bonded school debt Legal debt margin	2007	\$ 41,845,461	6,553,269	\$ 35,292,192	15.66%
			2006	\$ 35,275,807	6,578,352	\$ 33,270,237 \$ 28,697,455	18.65%
			2005	\$ 33,372,675	102,438	\$ 33,270,237	0.31%
				Debt limit	Total net debt applicable to limit	Legal debt margin	Total net debt applicable to the limit as a percentage of debt limit

Source: Abstract of Ratables and District Records.

a Limit set by NJSA 18A.24-19 for a K through 12 district, other % limits would be applicable for other districts

Wood-Ridge Board of Education Demographic and Economic Statistics Last Ten Fiscal Years

Unemployment Rate <sup>d</sup>	3.20%	3.20%	2.80%	2.90%	3.80%	%08.9	%06'9	%08.9	7.00%	5.70%
Per Capita Personal Income °	54,462	56,706	62,714	67,394	68,227	63,198	65,486	66,092	69,919	NOT AVAILABLE
Personal Income <sup>b</sup>	413,584,428	428,697,360	470,480,428	505,791,970	506,926,610	471,583,476	499,985,610	507,388,284	584,383,002	NOT AVAILABLE
Population <sup>a</sup>	7,594	7,560	7,502	7,505	7,430	7,462	7,635	7,677	8,358	8,406
Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013

### Source:

<sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development

b Personal income has been estimated based upon the municipal population and per capita personal income presented

<sup>&</sup>lt;sup>c</sup> Per Capita Personal Income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis

<sup>&</sup>lt;sup>a</sup>Unemployment data provided by the NJ Dept of Labor and Workforce Development

Wood-Ridge Board of Education Principal Employers Current Year and Nine Years Ago \*\*

	Percentage of Total Employment
2005	Rank (Optional)
	Employees
	Percentage of Total Employment
2014	Rank (Optional)
	Employees
	Employer

THE NEW JERSEY DEPARTMENT OF LABOR AND AREA EMPLOYERS REFUSED TO RELEASE INFORMATION NEEDED TO COMPLETE THIS SCHEDULE DUE TO PRIVACY CONCERNS

Source:

Wood-Ridge Board of Education Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Function/Program		-	F					The state of the s		
Instruction										
Regular	67.00	67.00	64.00	69.00	68.37	72.87	72.03	71.80	96.00	75.40
Special education	9.00	9.00	10.00	11.00	11.50	11.50	11.50	11.50	14.60	16.80
Other special education		ı	00.6	9.00	11,00	9.00	9.30	9.20	4.00	2.00
Vocational	ı	1	Ī	ı	ı	1	•	,		•
Other instruction	1	ì	3.00	3.00	4.13	5.13	5.67	00.9	1.00	1.00
Nonpublic school programs		,	ı	1	ı	r	. 1	•		'
Adult/continuing education programs		ı	ı	•	ì	1	ı	1	ı	1
Support Services:										
Student & Instruction Related Services	14.00	14.00	19.00	13.20	13.50	13.17	13.17	13.17	15.00	17.00
General administrative services	ı	,	•	2.00	2.00	2.00	2.00	2.00	2.00	3,00
School administrative services	10.00	10.00	10.00	7.50	7.50	7.33	7.33	7.33	9.00	9,00
Central services	5.00	5.00	5.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Administrative Information Technology	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.50	1.00
Plant operations and maintenance	13.00	13.00	14.00	13.00	13.00	12.00	12.00	12.00	11.50	12.00
Pupil transportation	1	ı	1	•	t	0.50	0.50	0.50	0.50	0.50
Special Schools										
rood service Child Care										1.00

Source: District Personnel Records

Total

141.7

135.0

131.7

Wood-Ridge Board of Education Operating Statistics Last Ten Fiscal Years

	Student Attendance Percentage	95.10%	95.58%	95.31%	95.32%	95.11%	%92.96	94.77%	94.61%	. %09.56	95.86%
	% Change in Average Daily Enrollment	4.54%	4.62%	-0.18%	2.04%	2.78%	-3.54%	0.35%	1.13%	-1.98%	-0.26%
	Average Daily Attendance (ADA) <sup>c</sup>	1,029	1,082	1,077	1,099	1,127	1,106	1,087	1,098	1,087	1,087
	Average Daily Enrollment (ADE) <sup>c</sup>	1,082	1,132	1,130	1,153	1,185	1,143	1,147	1,160	1,137	1,134
ı	High School	1:16	1:16	1:16	1:11.3	1:10	1:13	1:11	1:11	1:10	1:9
Pupil/Teacher Ratio	Middle School	1:22	1:22	1:18	1:8.9	1:15	1:13	1:13	1:13	1:18	1:10
	Elementary	1:23	1:23	1:19	1:13.5	1:14	1:16	1:12	1:12	1:11	1111
	Teaching Staff <sup>b</sup>	87	87	94	92	76	98.5	98.5	98.5	9.86	112.2
	Percentage Change	3.03%	1.93%	18.26%	19.19%	-1.51%	0.42%	8.47%	2.66%	8.86%	7.02%
	Cost Per Pupil	11,331	11,549	13,400	13,765	13,198	13,823	14,316	14,697	15,998	17,122
	Operating Expenditures <sup>a</sup>	12,259,948	13,073,420	15,141,740	15,857,201	15,771,555	16,338,276	16,592,373	17,033,402	18,237,874	19,518,621
	Enrollment	1,082	1,132	1,130	1,152	1,195	1,182	1,159	1,159	1,140	1,140
	Fiscal	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014

Sources: District records, ASSA and Schedules J-12, J-14

Note: Enrollment based on annual October district count for all students attending school facilities.

Operating expenditures equal total general fund and special revenue fund expenditures less debt service and capital outlay, Schedule J-4 Teaching staff includes only full-time equivalents of certificated staff.

Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

Wood-Ridge Board of Education School Building Information Last Ten Fiscal Years

District Buildings	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Elementary Doyle Elementary School (1952) Square Feet Capacity: FES (students) Enrollment	45,587	45,587	45,587	45,587	45,587	45,587	45,587	45,587	45,587	45,587
	355	355	355	355	355	355	355	355	355	355
	451	468	479	479	529	535	525	525	501	319
Intermediate Wood-Ridge Intermediate School (2014)* Square Feet Capacity: FES (students) Enrollment	N/A N/A N/A	37,725 279								
Middle Ostrovsky Middle School (1958) Square Feet Capacity: FES (students) Enrollment	30,738	30,738	30,738	30,738	30,738	30,738	30,738	30,738	30,738	30,738
	244	244	244	244	244	244	244	244	244	244
	244	241	231	231	239	247	263	263	282	192
High School Wood-Ridge High School (1923) Square Feet Capacity: FES (students) Enrollment	63,792	63,792	63,792	63,792	63,792	63,792	63,792	63,792	63,792	63,792
	496	496	496	496	496	496	496	496	496	496
	387	422	420	420	427	400	371	371	357	357
<u>Other</u> Central Administration Square Feet	6,531	6,531	6,531	6,531	6,531	6,531	6,531	6,531	6,531	6,531

Number of Schools at June 30, 2014 Elementary = 1Intermediate School = 1Middle School = 1High School = 1Other = 1

Source: District records, ASSA

Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of additions. Enrollment is based on the annual October district count.

\* Building owned by Borough of Wood-Ridge. District leases building for \$1 per year.

Wood-Ridge Board of Education General Fund Schedule of Required Mantenance for School Facilities Last Ten Fiscal Years Unaudited

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES 11-000-261-XXX

School Facilities	Project # (s)	2014	2013	2012	2011	2010	2009	2008	2007	2006	2002
Doyle Elementary School	N/A	84,601	136,079	120,686	115,075	84,769	86,042	102,789	116,042	100,224	137,447
Intermediate School	N/A	52,174	N/A								
Ostrovsky Middle School	N/A	83,361	99,378	90,710	101,081	74,088	87,917	63,553	100,001	74,267	67,533
Wood-Ridge High School	N/A	85,313	121,058	116,832	127,723	105,650	110,643	160,071	152,396	135,918	99,461
Other	N/A		4,193	1,563							
Grand Total	,,	305,449	360,708	329,791	343,879	264,507	284,602	326,413	368,439	310,409	304,441

Exhibit J-20

#### Wood-Ridge Board of Education Insurance Schedule June 30, 2014 Unaudited

Company	Type of Coverage	Coverage	Deductible
School Alliance Insurance Fund	School Package Policy	\$40,557,042	\$1,000
	Building and Contents (All Locations)		
	Boiler and Machinery	\$100,000	\$1,000
	General Automobile Liability	\$5,000,000	\$0
	School Board Legal Liability	\$5,000,000	\$5,000
	Employers Liability	\$1,000,000	\$0
	Workers' Compensation	Statutory	\$0
Bollinger, Inc.	Student Accident Insurance	\$5,000,000	\$0
Hartford Fire Insurance Company	Surety Bonds		
	Treasurer	N/A	N/A
	Board Secretary/Business Administrator	\$200,000	N/A
	Food Services Director	N/A	N/A

Source: District records

SINGLE AUDIT SECTION

#### Ferraioli, Wielkotz, Cerullo & Cuva, P.A.

Charles J. Ferraioli, Jr., MBA, CPA, RMA Steven D. Wielkotz, CPA, RMA James J. Cerullo, CPA, RMA Paul J. Cuva, CPA, RMA Thomas M. Ferry, CPA, RMA Certified Public Accountants 401 Wanaque Avenue Pompton Lakes, New Jersey 07442 973-835-7900 Fax 973-835-6631 Newton Office 100B Main Street Newton, N.J. 07860 973-579-3212 Fax 973-579-7128

<u>K-1</u> Page 1 of 2

## INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable President and Members of the Board of Education Borough of Wood-Ridge School District County of Bergen, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities and each major fund and the aggregate remaining fund information of the Board of Education of the Borough of Wood-Ridge School District, in the County of Bergen, New Jersey, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated October 23, 2014.

#### Internal Control Over Financial Reporting

In planning and performing our audit on the financial statements, we considered the Borough of Wood-Ridge Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Borough of Wood-Ridge Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the Borough of Wood-Ridge Board of Education's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough of Wood-Ridge Board of Education's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards or the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

We noted certain matters that were required to be reported to the Board of Education of the Borough of Wood-Ridge School District in the separate Auditors' Management Report on Administrative Findings - Financial, Compliance and Performance dated October 23, 2014.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Steven D. Wielkotz, C.P.A.

Licensed Public School Accountant

Feuch, W. Coller Cur, P.A.

No. 816

FERRAIOLI, WIELKOTZ, CERULLO & CUVA, P.A.

Certified Public Accountants

Pompton Lakes, New Jersey



#### Ferraioli, Wielkotz, Cerullo & Cuva, P.A.

Charles J. Ferraioli, Jr., MBA, CPA, RMA Steven D. Wielkotz, CPA, RMA James J. Cerullo, CPA, RMA Paul J. Cuva, CPA, RMA Thomas M. Ferry, CPA, RMA Certified Public Accountants 401 Wanaque Avenue Pompton Lakes, New Jersey 07442 973-835-7900 Fax 973-835-6631 Newton Office 100B Main Street Newton, N.J. 07860 973-579-3212 Fax 973-579-7128

> <u>K-2</u> Page 1 of 3

## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND N.J. OMB CIRCULAR 04-04

Honorable President and Members of the Board of Education Borough of Wood-Ridge School District County of Bergen, New Jersey

#### Report on Compliance for Each Major Federal and State Program

We have audited the Board of Education of the Borough of Wood-Ridge School District in the County of Bergen, New Jersey, compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplements* and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the Borough of Wood-Ridge Board of Education's major federal and state programs for the year ended June 30, 2014. The Borough of Wood-Ridge Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Borough of Wood-Ridge Board of Education's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, OMB Circular A-133 and N.J. OMB Circular 04-04 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct



and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about the Borough of Wood-Ridge Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Borough of Wood-Ridge Board of Education's compliance.

#### Opinion on Each Major Federal and State Program

In our opinion, the Borough of Wood-Ridge Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2014.

#### Report on Internal Control Over Compliance

Management of the Borough of Wood-Ridge Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Borough of Wood-Ridge Board of Education's internal control over compliance with the type of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with OMB Circular A-133 and N.J. OMB Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Borough of Wood-Ridge Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal and state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal and state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.



Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and N.J. OMB Circular 04-04. Accordingly, this report is not suitable for any other purpose.

#### Report on Schedule of Expenditures of Federal and State Awards Required by OMB Circular A-133

We have audited the financial statements of the Borough of Wood-Ridge Board of Education as of and for the year ended June 30, 2014, and have issued our report there dated October 23, 2014 which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal and state awards is presented for purposes of additional analysis as required by OMB Circular A-133 and N.J. OMB Circular 04-04 and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditure of federal and state awards is fairly stated in all material respects in relation to the financial statements as a whole.

Steven D. Wielkotz, C.P.A. Licensed Public School Accountant

Licensed Public School Accountant

L. D. Coller Cus, P.4.

No. 816

FERRAIOLI, WIELKOTZ, CERULLO & CUVA, P.A.

Certified Public Accountants Pompton Lakes, New Jersey

October 23, 2014



WOOD-RIDGE BOARD OF EDUCATION

# Schedule of Expenditures of Federal Awards

Year ended June 30, 2014

Federal Grantor/Pass-through Grantor/ Program Title	Federal CFDA <u>Number</u>	Grant or State Project Number	Grant <u>Period</u>	Award	Balance at .fune 30, 2013	Carryover Amount	Cash <u>Received</u>	Budgetary Expenditures	Adjustment/ Deobligated	Deferred Revenue at June 30, 2014	Accounts Receivable at June 30, 2014	Due to Grantor at June 30, 2014
U.S. Department of Agriculture Passed-through State Department of Education: Enterprise Fund: Food Distribution Program National School Lunch Program National School Lunch Program	10.550 10.555 10.555	Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z	7/1/13-6/30/14 7/1/13-6/30/14 7/1/12-6/30/13	13,245 \$ 86,411 71,899	(12,190)		13,245 72,250 12,190	13,245			(14,161)	
Total U.S. Department of Agriculture				Ē	(12,190)		97,685	959'66	***************************************		(14,161)	
U.S. Department of Education Passed-through State Department of Education: Special Revenue Fund: Title I Part A-Immovine Basic Programs	84 010 A	NG.8583013	9/1/13-6/30/14	54.246			54.759	54.808			(49)	
Title I, Part A-Improving Basic Programs Title II, Part A-Teacher/Principal Training	84.010A	NCLB583012	9/1/12-8/31/13	67,318		Í					,	
and Recruiting Title II, Part A-Teacher/Principal Training	84.367A 84.367A	NCLB583013	9/1/13-6/30/14	15,201	(11,663)	(11,663)	799'87	16,999				
and Rect alturg Title III, English Language Acquisition and Language Enhancement	84.365A	NCLB583012	9/1/13-6/30/14	3,348	(500,11)	(3,135)	4,685	3,099			(1,549)	
Title III, English Language Aoquisition and Language Enhancement	84,365A	NCLB583012	9/1/12-8/31/13	3,135	(3,135)	3,135						
Can a product royces I.D.E.A. Part B. Preschool I.D.E.A. Part B. Preschool I.D.E.A. Part B. Preschool I.D.E.A. Part B. Pasir Pamilar	84.173 84.173 84.077	IDEA583013 IDEA583012 IDEA583013	9/1/13-6/30/14 9/1/12-8/31/13 9/1/13-6/30/14	11,348	(9,676)	(9,676) 9,676 650,121)	20,529	10,853				
I.D.E.A. Part B, Basic Regular	84.027	IDEA583012	9/1/12-8/31/13	231,516	(50,121)	50,121						- I the state of t
Total U.S. Department of Education				'	(74,595)		382,546	309,549	The state of the s		(1,598)	
Total Federal Financial Assistance				<sub>ا</sub> "	(86,785)		480,231	409,205			(15,759)	

See accompanying notes to schedules of expenditures of federal and state awards.

Note: This schedule was not subject to an audit in accordance with OMB Circular A-133

WOOD-RIDGE BOARD OF EDUCATION

Schedule of Expenditures of State Financial Assistance

Year ended June 30, 2014

	Grant or		Procram	Balance at June 30, 2013	ne 30, 2013			Balance at.	Balance at June 30, 2014	MEMO	9
	State Presing	***************************************	or Sorond	Revenue/	Due to	, <u>.</u>	Rudoetan	(Accounts	Deferred Revenue/Interfund	Budgetary	Cumulative
	Number	Period	Amount	(Receivable)	Grantor	Received	Expenditures	Receivable)	Payable	Receivable	Expenditures
State Grantor/Program Title State Department of Education:											•
General Fund:		2 2 2 2 2 2 2				010	42.210		*	900	42.210
Equalization Aid	14 495-034-5120-078	1/1/13-6/30/14	47,710			42,410	42,210			400	42,210
Transportation Aid	14 495-034-5120-014	7/1/13-6/30/14	32,013			32,013	32,013		<b>s</b> ŧ -	1,235	32,013
Special Education Aid	14 495-034-5120-089	7/1/13-6/30/14	663,039			663,039	663,039		¥.	785,52	663,039
Security Aid	14 495-034-5120-084	7/1/13-6/30/14	18,978			18,978	18,978		*	732	18,978
Extraordinary Aid	14 100-034-5120-473	7/1/13-6/30/14	229,562				229,562	(229,562)	*		229,562
Extraordinary Aid	13 100-034-5120-473	7/1/12-6/30/13	150,770	(150,770)		150,770			*		150,770
TPAF - Social Security	14 495-034-5095-002	7/1/13-6/30/14	489,817			488,000	489,817	(1,817)	*		489,817
TPAF - Social Security	13 495-034-5095-002	7/1/12-6/30/13	464,751	(2,791)		2,791			*		464,751
On Behalf TPAF Pension Contribution -	14 495-034-5095-006	7/1/13-6/30/14	253,665			253,665	253,665		*		253,665
On behalf TPAF Pension Contribution -									*		;
Post Retirement Medical	14 495-034-5095-001	7/1/13-6/30/14	452,628			452,628	452,628		* *		452,628
On Behalf LPAF Contributions - Non-contributory Insurance	14 495-034-5095-007	7/1/13-6/30/14	22 390			22.390	22.390		*		22.390
Total General Fund				(153,561)		2.126,484	2,204,302	(231,379)	*	28,042	2,819,823
			•						*		
Enterprise Fund:						•	Ş	1	* 1		
National School Lunch Program (State Share)	14 100-010-3350-023	7/1/13-6/30/14	3,331	(501)		2,786	3,331	(545)	* *		3,331
National School Lunch Program (State Share)	13 100-010-3330-023	//1/12-0/50/13	2,100	(501)		3.287	3 331	(545)	*		61519
			•	(105)		246	1000		*		
Total State Financial Assistance				(154,062)		2,129,771	2,207,633	(231,924)	* *	28,042	2,888,871
Local Private and Not for Profit:									*		
Special Revenue Fund:									*		
Target - Take Charge of Education	N/A	7/1/13-6/30/14	299			299			* 588		•
Wood-Ridge Education Association	N/A	7/1/13-6/30/14	5,629			5,629	5,179		450 *		5,179
Juvenile Diabetes	N/A	7/1/13-6/30/14	364			364			364 *		
Italian American Committee on Education	N/A	7/1/13-6/30/14	5,000			5,000	3,415		1,585 *		3,415
MSG Varsity Grant	N/A	7/1/12-6/30/13	5,450	1,688			1,410		278 *		5,172
Donations - Kiwanis Club	N/A	7/1/12-6/30/13	210	210					210 *		;
Exxon Grant	N/A	7/1/09-6/30/10	750	95					* 76		929
Exxon Grant	N/A	7/1/10-6/30/11	750	750					4 220 *		
Exxon Grant	N/A	7/1/13-6/30/14	200			200	497		m ;		497
Model Congress	N/A	7/1/10-6/30/11	3,826	106					106		3,720
Total Local Financial Assistance			•	2,848		11,792	10,501		4 139 *		18,639
								;	•		1

Total State and Local Financial Assistance

See accompanying notes to schedules of expenditures of federal and state awards.

2,907,510

28,042

(231,924)

2,141,563 2,218,134

\$ (151,214)

Borough of Wood-Ridge School District Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance June 30, 2014

#### NOTE 1. GENERAL

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance include the activity of all federal and state award programs of the Board of Education, Borough of Wood-Ridge School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal and state awards passed through other government agencies is included on the Schedules of Expenditures of Federal Awards and State Financial Assistance.

#### NOTE 2. BASIS OF ACCOUNTING

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 2(C) and 2(D) to the Board's basic financial statements. The information in these schedules is presented in accordance with the requirements of OMB Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations." Therefore, some amounts presented in this schedule may differ in amounts presented in or used in the preparation of the basic financial statements.

#### NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and the special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

Borough of Wood-Ridge School District Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance June 30, 2014

#### NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS, (continued)

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$10,908 for the general fund and \$-0- for the special revenue fund. See Notes to Required Supplemental Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Local</u>	<u>Total</u>
General Fund	\$	\$2,204,302	\$	\$2,204,302
Special Revenue Fund	309,549		10,501	320,050
Food Service Fund	<u>99,656</u>	<u>3,331</u>		102,987
Total Awards and Financial	<u>\$409,205</u>	<u>\$2,207,633</u>	<u>\$10,501</u>	<u>\$2,627,339</u>

#### NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

#### NOTE 5. OTHER

The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2014. The amount reported as TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2014.

#### BOROUGH OF WOOD-RIDGE SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Section I - Summary of Auditor's Results

Financial Statements		
Type of auditor's report issued:		unmodified
Internal control over financial reporting:		
1. Material weakness(es) identified?	yes	Xno
2. Significant deficiencies identified that are not considered to be material weaknesses?	yes	X none reported
Noncompliance material to basic financial statements noted?	yes	Xno

#### Federal Awards

Not Applicable

#### BOROUGH OF WOOD-RIDGE SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Section I - Summary of Auditor's Results, (continued)

Awards			
r threshold used to distinguish between type A an	d type B pro	grams:	\$ <u>300,000</u>
ee qualified as low-risk auditee?	X	yes	no
of auditor's report issued on compliance for major	or programs:		unmodified
nal Control over major programs:			
Material weakness(es) identified?	N. D. C.	yes	Xno
Significant deficiencies identified that are not considered to be material weaknesses?	yes	_	X none reported
ification of major programs:			
GMIS Number(s)	Na	me of St	ate Program
14-495-034-5095-002	TP.	AF Socia	l Security
14-495-034-5095-002	Equ	ualization	Aid, Special Education
	r threshold used to distinguish between type A an ee qualified as low-risk auditee?  of auditor's report issued on compliance for major all Control over major programs:  Material weakness(es) identified?  Significant deficiencies identified that are not considered to be material weaknesses?  ification of major programs:  GMIS Number(s)  14-495-034-5095-002	r threshold used to distinguish between type A and type B proceed qualified as low-risk auditee?  Sof auditor's report issued on compliance for major programs:  All Control over major programs:  Material weakness(es) identified?  Significant deficiencies identified that are not considered to be material weaknesses?  Signification of major programs:  GMIS Number(s)  14-495-034-5095-002  State Aid 14-495-034-5095-002	r threshold used to distinguish between type A and type B programs:  ee qualified as low-risk auditee?

#### BOROUGH OF WOOD-RIDGE SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Section II - Financial Statement Findings

None

Section III - State Financial Assistance Findings and Questioned Costs

No matters were reported.

#### BOROUGH OF WOOD-RIDGE SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

#### **Status of Prior Year Findings**

There were no prior year audit findings.